

BUDGET REPORT: 2009/2010 FINANCIAL YEAR

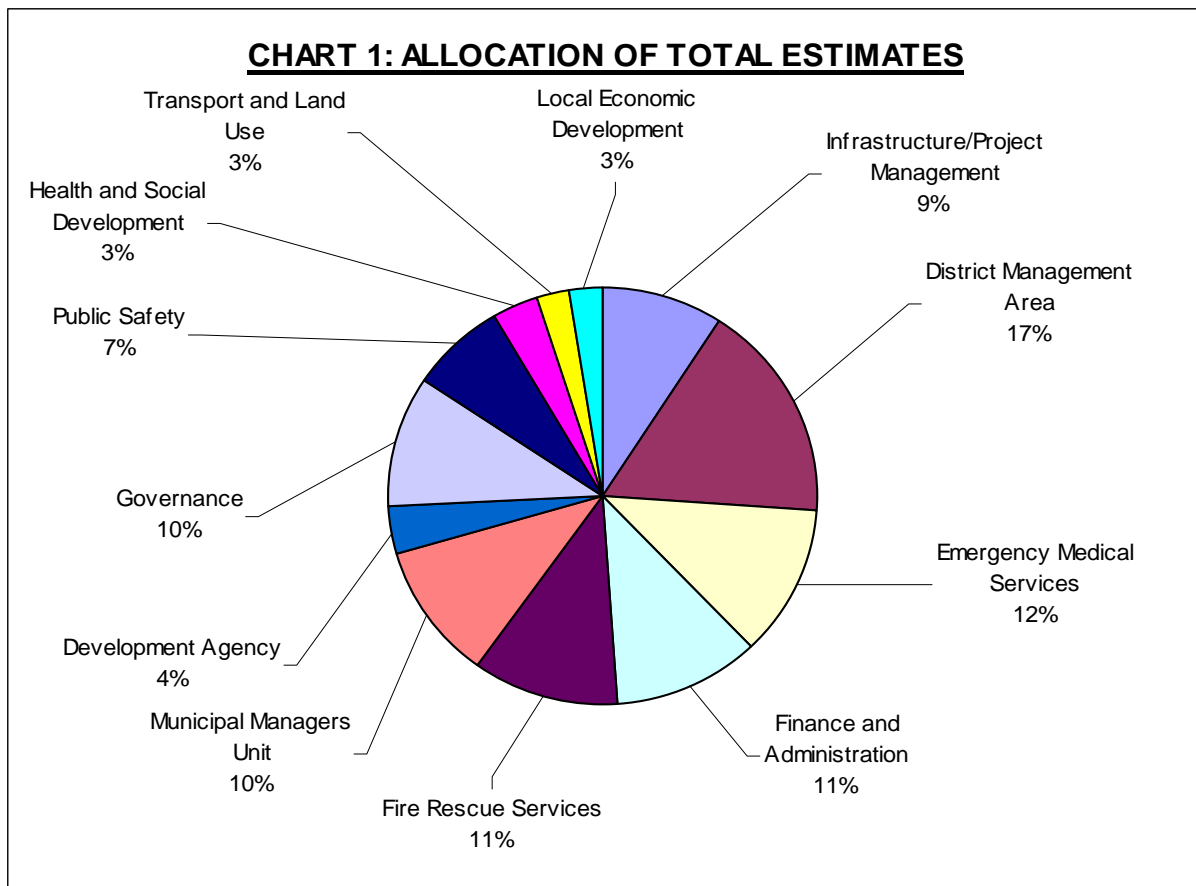
1. EXECUTIVE SUMMARY

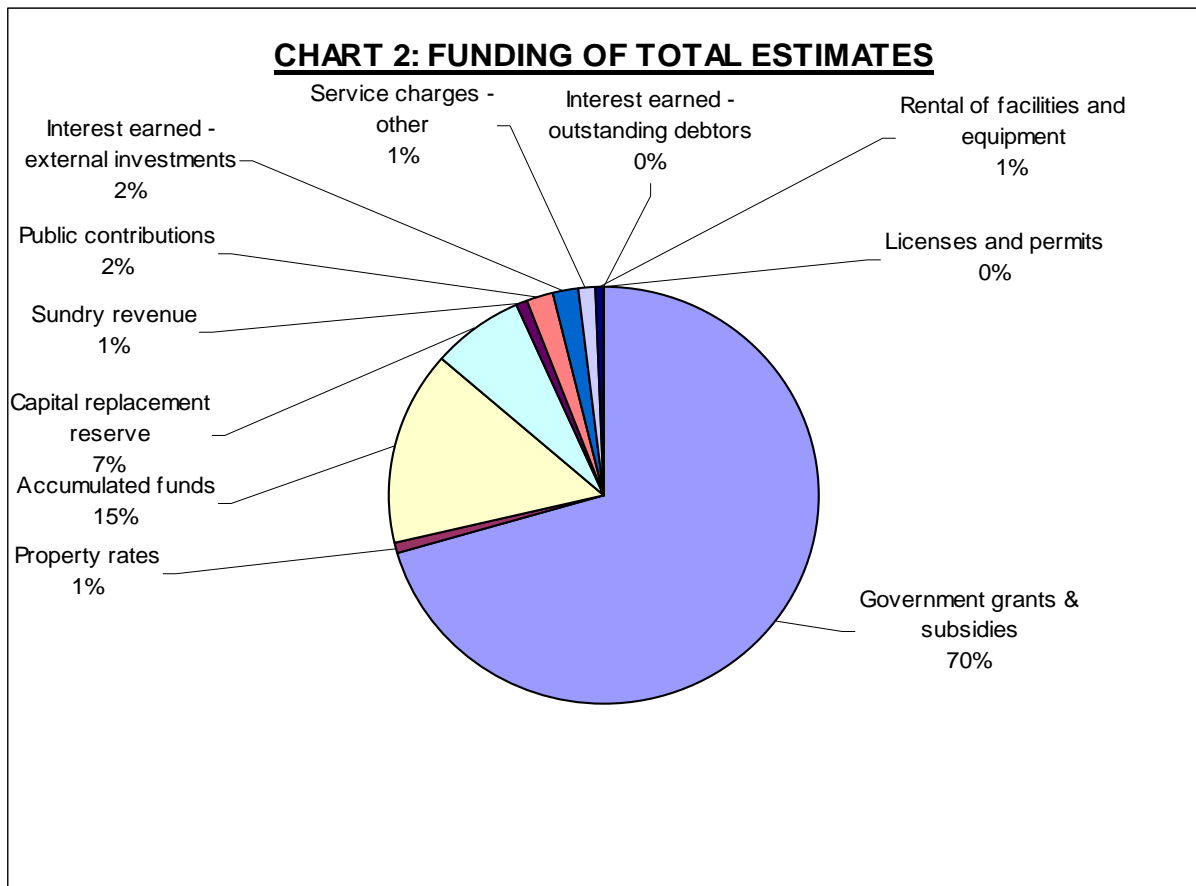
The total estimates of the West Rand District Municipality for the 2009/2010 financial year amounts to R263,1 million and consists of an operating budget of R225,2 million and a capital budget of R37,9 million.

Chart 1 illustrates the main components on how the total estimates will be allocated and **chart 2** indicates the main sources of revenue for the estimated expenditure.

The following is a concise summary of the budget for the 2009/2010 financial year:

<u>Description</u>	<u>2009/2010</u>
Operating revenue	-R225 195 060
Operating expenditure	R 225 195 060
Capital estimates	<u>R 37 870 990</u>
Total estimates	<u>R 263 066 050</u>





2. OPERATING REVENUE

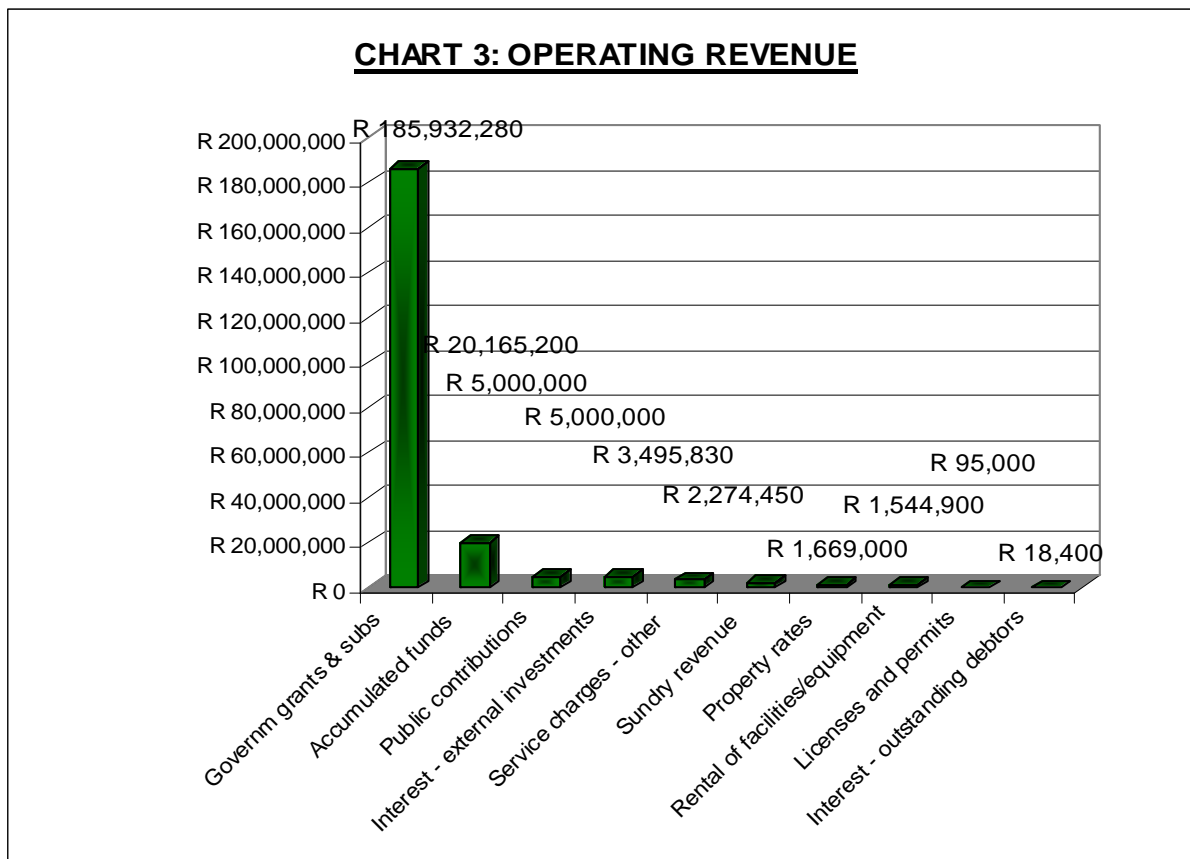
Operating revenue amounts to R225,2 million (R211,3 m 08/09) and is illustrated in **chart 3**.

2.1 Service charges

The main components of revenue from service charges are the rendering of ambulance and fire services and the sale of electricity to tenants. The budgeted revenue from this source for 2009/2010, amounts to R3,5 million (R3,4 m 08/09).

2.2 Rent of facilities and equipment

Expected revenue for 2009/2010 amounts to R1,5 million (R1,4 m 08/09) of which the rental of shops (R1,1m) is the biggest contributor.



2.3 Interest on investments

This source of revenue refers to interest earned on the investment of surplus cash and interest on outstanding debtor accounts. As it is anticipated that the amount of surplus cash will reduce during 2009/2010 with the progress on roll-over projects and non-distributable reserves, interest earned, compared to the adjustments budget for 2008/2009, is also reduced.

2.4 Operating grants and subsidies

Operating grants and subsidies represent the bulk (83%) of the revenue sources of the WRDM. With the abolishment of RSC levies, the WRDM is totally dependant on National and Provincial grants and subsidies as a revenue source.

A breakdown of the grants and subsidies for 2009/2010 is as follows:

RSC replacement grant	R129 820 000 (National)
Equitable share allocation	R 12 765 000 (National)
Ambulance subsidy	R 27 780 000 (Provincial)
HIV/Aids grant	R 2 000 000 (Provincial)
Capital grants	R 5 550 000 (National)
Subsidy to WRDA	R 4 176 280 (WRDM)
Finance management grant	R 750 000 (National)

Neighbourhood Development	R 1 500 000 (National)
Financial intern support	R 141 000 (Provincial)
Technology/Development support	R 150 000 (Provincial)
M S I P	R 1 300 000 (National)
Total	<u>R185 932 280</u>

2.5 Other revenue

Other revenue amounts to R7,3 million (R10,9 m 08/09) and consists of the following main elements:

- Sale of refuse bags,
- Insurance claims,
- Training fund refunds, and
- Contribution from the Industrial Development Corporation towards partial financing of the Development Agency.

2.6 Property rates

Property rates, in terms of legislation, regulations and Council policy, is to be levied as from 1 July 2009 on all properties in the District Management Area based on the total market value of the properties as contained in the valuation roll.

With the demarcation of the DMA to Mogale City L M the same rates and discounts as applicable in Mogale City, is used in the calculation of revenue from this source.

The estimated revenue from this source for the 2009/2010 financial year amounts to R1,7 million, after taken the rebates into account.

2.7 Accumulated funds

Accumulated funds, to the amount of R20 165 200, consist of the following:

Allocations to Local Municipalities (roll-over)	R10 165 200
Surplus cash	R10 000 000

3. OPERATING EXPENDITURE

Operating expenditure, amounting to R225,2 million (R211,3 m 08/09), is illustrated in **charts 4 and 5**; **chart 4** shows operating expenditure by sub-vote and **chart 5** reflects operating expenditure by major category.

More information on operating expenditure is included in the attached schedules and supporting tables.

3.1 Employee related costs

Zero-based budgeting was used to determine employee related costs for 2009/2010 and the following are included:

- Provisional annual salary increase of 12%.
- Provision for annual notch increases where applicable.
- Estimated increase in medical tariffs of 10%.
- Implementation of the operational plan of the WRDM as from 1 July 2007.

Total personnel costs amounts to R99,6 million (R85,7 m 08/09) and represents 44% (41% 08/09) of total operating revenue. The main components associated with personnel costs are as follows:

Basic salaries	R58 567 940
Pension fund contributions	R 9 788 510
Medical aid contributions	R 5 732 390
Allowances	R18 020 370
Overtime	R 7 485 320

3.2 Councillor allowances

Provision is made for an increase of 10% in councillor allowances.

3.3 Depreciation

Provision for depreciation for the 2009/2010 financial year, as per the financial policy of the WRDM, amounts to R7,6 million (R3,4 m 08/09) and makes provision for current assets, assets purchased during 2008/2009 and the capital budget for the 2009/2010 financial year. The adjusted capital budget for 2008/2009 (an increase from R28,7 m to R44,3 m), and the full application of GRAP 17 resulted in a significant increase in the provision for depreciation.

3.4 Repairs and maintenance

Repairs and maintenance on the assets of Council amounts to R5,8 million (R5,2 m 08/09) for 2009/2010 and will be spent towards repairs and maintenance on buildings and structures (R2,6 m), vehicles (R1 m), roads and infrastructure (R0,8 m) and furniture and equipment (R1,5 m).

3.5 Interest and redemption on external borrowing

This provision is for servicing the current external loan of the WRDM taken up from the Development Bank of South Africa which is redeemable by 30 September 2014. The capital balance of the external loan amounts to R17 784 339 as at 30 June 2008.

3.6 Grants and subsidies paid

Roll-over projects (un-completed and claims received as at 30 April 2009) amounts to R10,1 million and consist of the following:

ICT infrastructure (Mogale City)	R5 m
Rehabilitation of roads – phase 2 (Randfontein)	R0,2 m
Replacement of electrical/sewer networks (Randfontein)	R1,8 m
Replacement of outfall sewer infrastructure (Westonaria)	R3,1 m

Provision is also made for a subsidy payment of R4 176 280 to the Development Agency as partial financing of the ring-fenced entity.

3.7 Other general expenditure

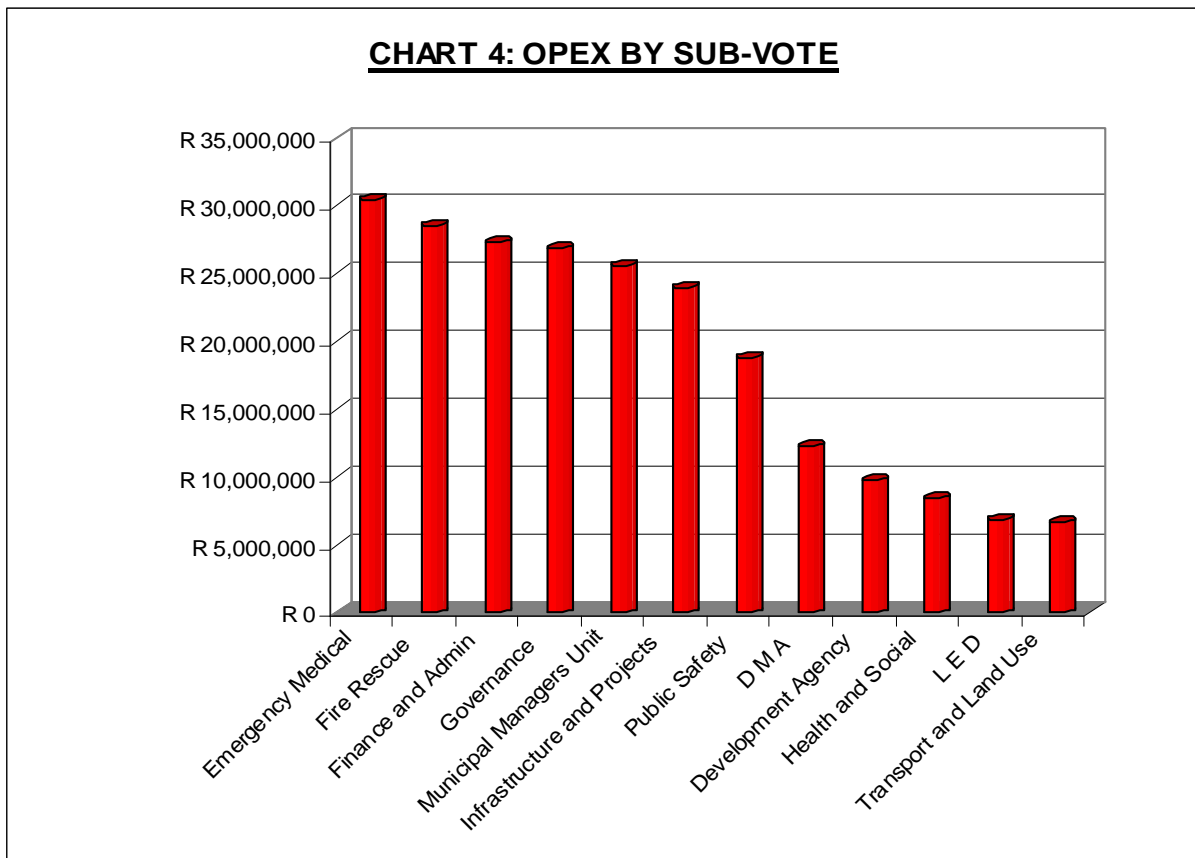
Other general expenditure, amounts to R80,3 million (R67,5 m 08/09) and represents 36% (32% 08/09) of total operating expenditure for the 2009/2010 financial year. The latter amount consists of, *inter alia*, the following main sub-items:

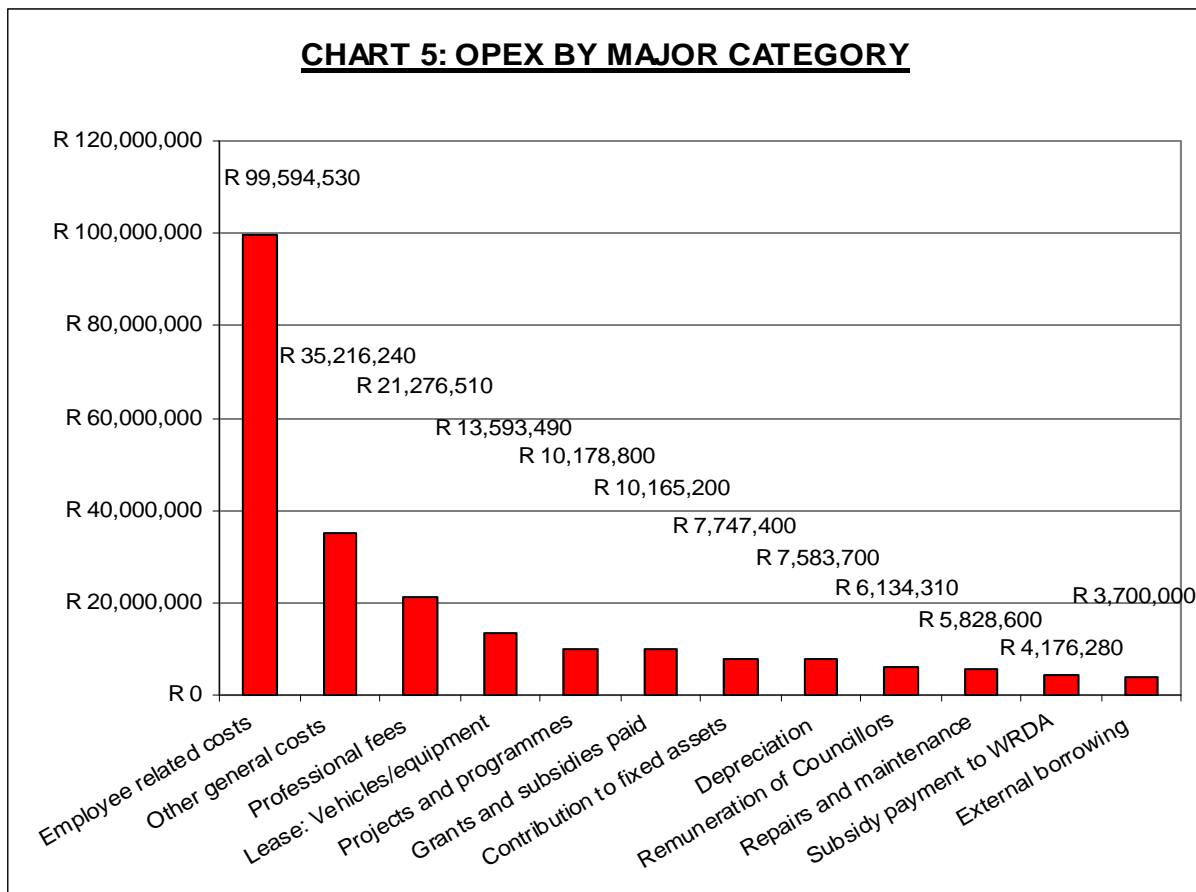
Provision for bad debt	R 3 094 500
External audit fees	R 1 079 500
Community participation	R 411 210
Conferences and seminars	R 1 393 710
Deepening democracy	R 680 000
Insurance	R 2 149 980
Lease vehicles and equipment	R13 593 490
Marketing and tourism	R 2 221 000
Municipal levies/charges	R 3 050 800
Office operational costs	R 4 000 290
Professional fees	R21 276 510
Programs and projects	R10 178 800
Security services	R 1 630 270
Telephone costs	R 3 069 130

Training	R 1 527 530
Vehicle operating costs	R 1 694 580

3.8 Contribution to fixed assets

The contribution from revenue, excluding infrastructure grants from National/Provincial Departments, to the capital replacement reserve in order to finance the capital estimates for 2009/2010 amounts to R7,7 million.





4. CAPITAL EXPENDITURE

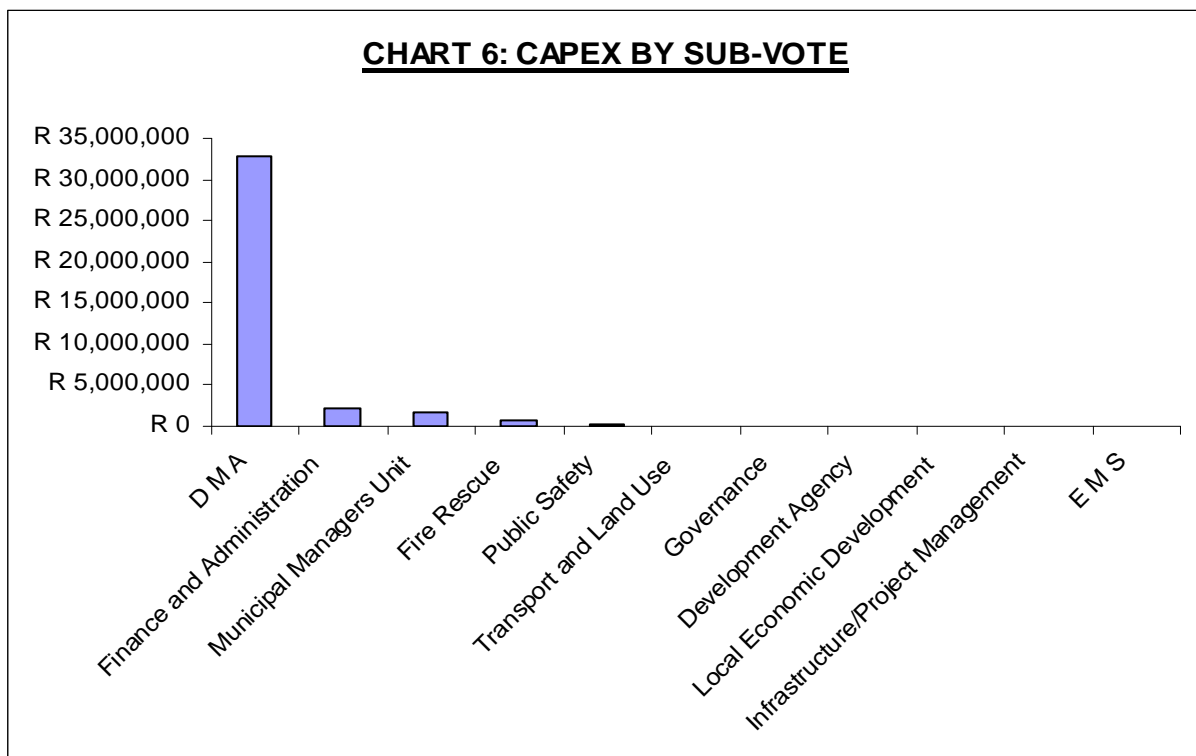
The capital budget of the WRDM for the 2009/2010 financial year amounts to R37,9 million (R28,7 m 08/09) of which R12 million is new capital and R25,9 million represents the roll-over capital from the 2008/2009 financial year; it represents 14% (12% 08/09) of the total estimates and consists of the following as represented in **chart 6** (capital estimates by sub-vote) and **chart 7** (capital estimates by major category).

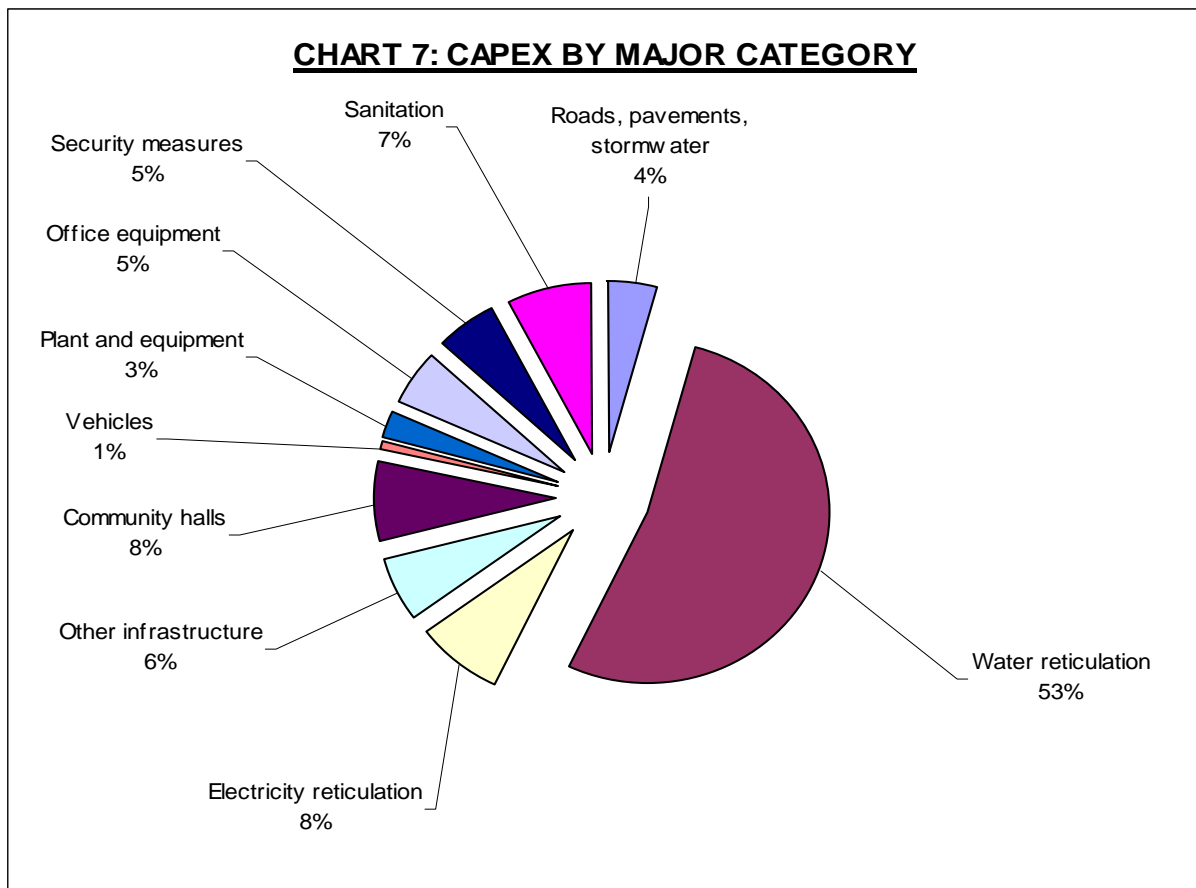
<u>Infrastructure assets</u>	<u>New</u>	<u>Roll-over</u>
Roads, pavements and stormwater	R 300 000	R 1 381 820
Water related	R 3 000 000	R 16 880 670
Electricity related	R 600 000	R 2 400 000
Sanitation	R 2 550 000	R 273 530
Other infrastructure	<u>R 2 135 000</u>	<u>R 0</u>
	<u>R8 585 000</u>	<u>R20 936 020</u>
 <u>Community assets</u>		
Community halls	<u>R 0</u>	<u>R 2 886 570</u>

<u>Other assets</u>	<u>New</u>	<u>Roll-over</u>
Other motor vehicles	R 250 000	R 0
Plant and equipment	R 1 005 100	R 0
Office equipment	R 2 020 300	R 0
Security measures	R 0	R 2 072 000
Other land and buildings	R 85 000	R 0
	<u>R 3 360 400</u>	<u>R 2 072 000</u>
<u>Specialised vehicles</u>		
Fire	<u>R 31 000</u>	<u>R 0</u>
TOTAL	<u>R11 976 400</u>	<u>R25 894 590</u>

Sources for financing the capital budget, are from:

National Government	R 7 405 000
Provincial Government	R 12 147 600
Capital replacement reserve	<u>R 18 318 390</u>
Total	<u>R 37 870 990</u>





5. BUDGET ASSUMPTIONS

During the compilation process of the estimates for the 2009/2010 financial year, the following assumptions were made:

- A 12% increase is budgeted for salary adjustment and 10% for Councillor Allowances.
- That allocations made to the Local Municipalities (except the projects provided for as contained in the report), from previous years and new allocations during 2008/2009, will be spent by 30 June 2009.

6. BUDGET RELATED POLICIES

The following budget related policies are applicable for the 2009/2010 financial year. These policies can be viewed on the web-site of the WRDM.

- 6.1 Asset management policy.
- 6.2 Banking and investment policy.
- 6.3 Credit control and bad debt policy.
- 6.4 Supply chain management policy.
- 6.5 Property rates policy in the District Management Area.

7. BUDGET PROCESS

The following processes were followed during which the draft budget, IDP and budget related matters for 2009/2010 were submitted for discussion:

- JULY 2008
 - IDP Coordinator Forum and Steering Committee meetings.
- AUGUST 2008
 - Approval of District Framework for the 2009/2010 IDP.
 - Budget process plan submitted by the Executive Mayor.
 - IDP Coordinators Forum meeting.
 - IDP Public Imbizo.
- OCTOBER 2008
 - IDP Task Team meeting.
- NOVEMBER 2008
 - Management Team Meetings were held to start the process of compiling the draft budget for 2009/2010.
 - Draft Property Rates Policy approved by Council.
 - Public meetings held with property owners in the DMA.
- JANUARY 2009
 - IDP Coordinators Forum meeting.
 - Public meeting held with property owners in the DMA.
- FEBRUARY 2009
 - Several Management Team meetings to discuss, motivate, affect cuts and finalise the draft budget.
 - Heads of Departments to discuss draft budgets with their respective Political Heads.
 - IDP Steering Committee meeting to discuss draft for 09/10.
 - IDP Coordinators Forum meeting.
 - Draft IDP workshop with WRDM Councillors.
 - Property Rates Policy and By-Laws approved by Council.
- MARCH 2009
 - IDP Representative Forum (03/03) during which the draft IDP and draft budget for 2009/2012 was discussed.
 - Submission of draft budget and IDP to a Special meeting of the Section 80 Committee: Finance and Economic Affairs (06/03).
 - Submission of the draft budget and IDP to a Mayoral Committee meeting held on 11 March 2009.
 - Tabling of the draft budget and IDP to a Council meeting held on the 25th 25 March 2009.
 - Mayoral Imbizo in the District Management Area on 29 March.

- APRIL 2009
 - IDP Steering Committee Meetings held on 3 April and 24 April.
 - IDP Coordinators Meeting held on 28 April.
- MAY 2009
 - IDP Representative Forum Meeting held on 6 May.
 - Submission of the budget and IDP to a Special Mayoral Committee Meeting on 20 May 2009.
 - IDP Representative Forum Meeting held on 22 May.
 - Submission of the budget and IDP to the Section 80 Committee: Finance and Economic Affairs on 22 May.
 - Submission of the final budget and IDP approval to a Council Meeting on 27 May 2009.

8. BUDGET RELATED MATTERS

8.1 Included in the budget of the West Rand District Municipality for 2009/2010, is the ring-fenced entity of the West Rand Development Agency (WRDA).

The WRDA consists of Head Office, Donaldson Dam Recreation Resort, Katlego Arts and Crafts and the Plastic Recycling Plant, with a

- Operating budget of R9 717 280, and a
- Capital budget of R32 000.

The main sources of revenue are the sale of refuse bags (R0,5 m), contribution from the West Rand District Municipality (R4,2 m) and a budgeted contribution from the Industrial Development Corporation of R5 m.

Operating expenditure is directed towards:

Employee related costs	R 2 815 260
Depreciation	R 470 200
Repairs and maintenance	R 430 720
Municipal levies and charges	R 555 380
Professional fees	R 1 722 920
Directors remuneration	R 561 800
Office operational costs	R 718 900
Marketing	R 477 000
Security services	R 1 064 470
Conferences and seminars	R 120 000
Audit fees	R 79 500
Computer software	R 70 000
Advertisements	R 150 000
Telephone costs	R 148 000

Other general expenses	R 301 130
Contribution to fixed assets	<u>R 32 000</u>
Total	<u>R 9 717 280</u>

8.2 The budget for 2009/2010 maintains the status quo as in 2008/2009 regarding the rendering of Emergency Medical Services.

8.3 Due to insufficient information, no provision is made in the budget for 2009/2010 for the inclusion of functions related to Merafong Local Municipality. Once sufficient information regarding operating expenditure, capital expenditure and, most importantly, the sources of financing becomes available, a report will be submitted for consideration.

9. LINKAGE OF THE BUDGET WITH THE IDP

The budget of the West Rand District Municipality for 2009/2010 is linked to the Integrated Development Plan and evidence of such is contained in the IDP document.

More information on the linkage of the budget with the IDP is contained in the attached **supporting table 1** (reconciliation of IDP and budget revenue), **supporting table 2** (reconciliation of IDP and budget operating expenditure) and **supporting table 3** (reconciliation of IDP and budget capital expenditure)

WEST RAND DISTRICT MUNICIPALITY

BUDGET DOCUMENTATION: 2009/2010 FINANCIAL YEAR

<u>APPENDIX A</u>		<u>APPENDIX B</u>			
<u>General</u>	<u>Page</u>	<u>Schedules</u>	<u>Page</u>	<u>Supporting tables</u>	<u>Page</u>
General information		Summary of rev & exp by vote		Recon of IDP & budget revenue	
Capital budget		Revenue by source		Recon of IDP & budget opex	
Operating budget		Operating exp by major vote		Recon of IDP & budget capex	
Allocation to Local Municipalities		Operating exp by minor vote		Government grants & subsidies - allocations	
Breakdown of costs		Capital exp by major vote		Grant allocations	
Monthly account for households		Capital funding by source		Salaries, allowances & benefits	
Liquidity data		Operating exp by type		Summary of total salaries & allowances	
External investments by category		Graphs		Summary of personnel numbers	
Remuneration packages				Monthly cash flows	
Councillor allowances				Capital exp by category	
Free basic services				Investments by type	
Property rates				Investments by maturity	
Completed by				New borrowing	

SCHEDULE A SUMMARY OF REV & EXP BY VOTE	2009/10							2010/11							2011/12						
	Appropriations			Funding			Surplus / (Deficit)	Appropriations			Funding			Surplus / (Deficit)	Appropriations			Funding			Surplus / (Deficit)
	Capital	Operating	Total	Own Source	External	Total		Capital	Operating	Total	Own Source	External	Total		Capital	Operating	Total	Own Source	External	Total	
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Executive & Council	77	41 922	41 999	10 077	141	10 218	-31 781	0	40 422	40 422	5 000	0	5 000	-35 422	0	41 732	41 732	10 000	0	10 000	-31 732
Finance & Admin	3 767	37 723	41 490	10 813	132 120	142 933	101 443	701	39 636	40 337	6 374	136 002	142 376	102 039	196	41 672	41 868	4 450	140 347	144 797	102 929
Planning and Development	32 814	51 669	84 483	25 724	35 933	61 657	-22 826	17 864	44 253	62 117	16 005	25 458	41 463	-20 654	16 818	46 001	62 819	17 643	23 506	41 149	-21 670
Health	3	38 866	38 869	1 503	30 770	32 273	-6 596	0	42 232	42 232	1 600	33 320	34 920	-7 312	5	44 982	44 987	1 805	35 139	36 944	-8 043
Public Safety	1 173	47 340	48 513	3 100	12 807	15 907	-32 606	446	49 646	50 092	2 504	17 449	19 953	-30 139	199	53 342	53 541	2 390	19 559	21 949	-31 592
Sport & Recreation		1 075	1 075	40	0	40	-1 035	0	1 170	1 170	42	0	42	-1 128	0	1 270	1 270	44	0	44	-1 226
Road Transport	37	6 599	6 636	37	0	37	-6 599	25	6 907	6 932	25	0	25	-6 907	52	7 215	7 267	52	0	52	-7 215
				0																	
TOTAL	37 871	225 194	263 065	51 294	211 771	263 065	0	19 036	224 266	243 302	31 550	212 229	243 779	477	17 270	236 214	253 484	36 384	218 551	254 935	1 451

SCHEDULE 1 REVENUE BY SOURCE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget	Budget	Budget
A	B	C	D	E	F	G	
<u>Operating Revenue by Source</u>							
Property rates	0	0	0	0	1 669 000	3 498 000	4 869 750
Service charges - other	3 405 820	3 401 360	3 441 360	3 441 360	3 495 830	3 730 597	4 067 101
Regional Service Levies - turnover	(451 316)	0	0	0	0	0	0
Regional Service Levies - remuneration	(128 189)	0	0	0	0	0	0
Rental of facilities and equipment	1 286 621	1 386 320	1 457 800	1 457 800	1 544 900	1 622 145	1 703 252
Interest earned - external investments	9 612 361	5 000 000	9 500 000	9 500 000	5 000 000	3 500 000	2 000 000
Interest earned - outstanding debtors	5 550	15 000	9 500	9 500	18 400	50 000	32 000
Licenses and permits	89 464	100 000	80 000	80 000	95 000	99 750	104 738
Government grants & subsidies	134 854 038	158 316 000	185 989 250	175 468 250	185 932 280	199 515 999	206 709 241
Public contributions & donated or contributed PPE	0	5 000 000	5 000 000	5 000 000	5 000 000	5 000 000	5 000 000
Gain on disposal of property plant and equipment	1 073 797	0	7 100	7 100	0	0	0
Sundry revenue	2 723 300	5 927 950	3 998 250	3 998 250	2 274 450	2 726 850	3 179 470
Accumulated funds	15 550 117	32 138 420	36 154 920	25 989 720	20 165 200	5 000 000	10 000 000
Total Revenue By Source	168 021 563	211 285 050	245 638 180	224 951 980	225 195 060	224 743 341	237 665 552

SCHEDULE 2 OPERATING EXPENDITURE BY MAJOR VOTE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget	Budget	Budget
A	B	C	D	E	F	G	
Executive & Council	42 522 161	26 095 730	35 110 660	35 110 660	41 922 230	40 422 209	41 732 348
Finance & Administration	24 284 239	32 046 650	31 275 230	31 275 230	37 723 410	39 635 997	41 672 418
Planning & Development	24 350 268	68 262 930	90 106 580	69 420 380	51 669 490	44 253 391	46 000 958
Health	35 244 122	39 623 400	43 390 460	43 390 460	38 866 110	42 232 221	44 982 118
Public Safety	28 631 114	34 944 990	35 245 740	35 245 740	47 340 320	49 645 886	53 341 969
Sport and Recreation	668 901	2 091 940	2 091 300	2 091 300	1 074 910	1 169 512	1 270 478
Road Transport	2 804 870	8 219 410	8 418 210	8 418 210	6 598 590	6 907 483	7 214 817
OPERATING EXPENDITURE BY VOTE	158 505 675	211 285 050	245 638 180	224 951 980	225 195 060	224 266 699	236 215 106

SCHEDULE 2.1 OPERATING EXPENDITURE BY SUB-VOTE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget	Budget	Budget
A	B	C	D	E	F	G	
Governance	33 417 254	14 814 290	23 344 400	23 344 400	26 835 360	27 479 526	27 860 742
Municipal Manager's Office	14 079 784	17 059 100	17 995 230	17 995 230	25 553 470	22 982 724	23 938 213
Finance and Administration	19 309 362	26 268 990	25 046 260	25 046 260	27 256 810	29 595 957	31 605 810
Public Safety	8 207 810	11 967 170	11 733 710	11 733 710	18 793 720	19 605 780	20 552 993
Fire Rescue Services	20 423 304	22 977 820	23 512 030	23 512 030	28 546 600	30 040 106	32 788 976
Health and Social Development	10 269 954	10 789 950	14 557 010	14 557 010	8 420 110	9 311 687	10 154 450
Emergency Medical Service	24 974 168	28 833 450	28 833 450	28 833 450	30 446 000	32 920 534	34 827 668
Infrastructure and Project Management	7 400 572	14 902 160	24 299 570	16 299 570	13 758 660	8 529 273	8 777 525
Projects (Allocations to LM's)	11 309 428	24 428 180	22 428 180	12 262 980	10 165 200	0	0
Local Economic Development	2 551 755	4 116 120	4 104 230	4 104 230	6 858 200	6 704 651	7 053 997
Transport and Land Use Management	2 804 870	8 219 410	8 418 210	8 418 210	6 598 590	6 907 483	7 214 817
District Management Area	159 068	15 050 450	27 351 750	26 030 750	12 245 060	16 580 966	17 574 558
West Rand Development Agency	3 598 347	11 857 960	14 014 150	12 814 150	9 717 280	13 608 013	13 865 356
OPERATING EXPENDITURE BY VOTE	158 505 676	211 285 050	245 638 180	224 951 980	225 195 060	224 266 700	236 215 105

SCHEDULE 3 CAPITAL EXPENDITURE BY MAJOR VOTE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget	Budget	Budget
A	B	C	D	E	F	G	
Executive & Council	110 828	460 000	464 000	464 000	77 100	0	0
Finance & Admin	668 712	850 000	2 971 000	899 000	3 767 000	701 000	196 300
Planning & Development	6 828 662	25 365 000	38 256 080	14 433 490	32 814 090	17 864 100	16 818 000
Health	49 690	15 000	15 000	15 000	3 000	0	5 000
Public Safety	5 200	841 450	1 395 700	1 395 700	1 172 600	446 150	199 360
Sport and Recreation	0	1 200 000	1 200 000	0	0	0	0
Road Transport	12 977	0	0	0	37 200	25 000	52 500
CAPITAL EXPENDITURE BY VOTE	7 676 069	28 731 450	44 301 780	17 207 190	37 870 990	19 036 250	17 271 160

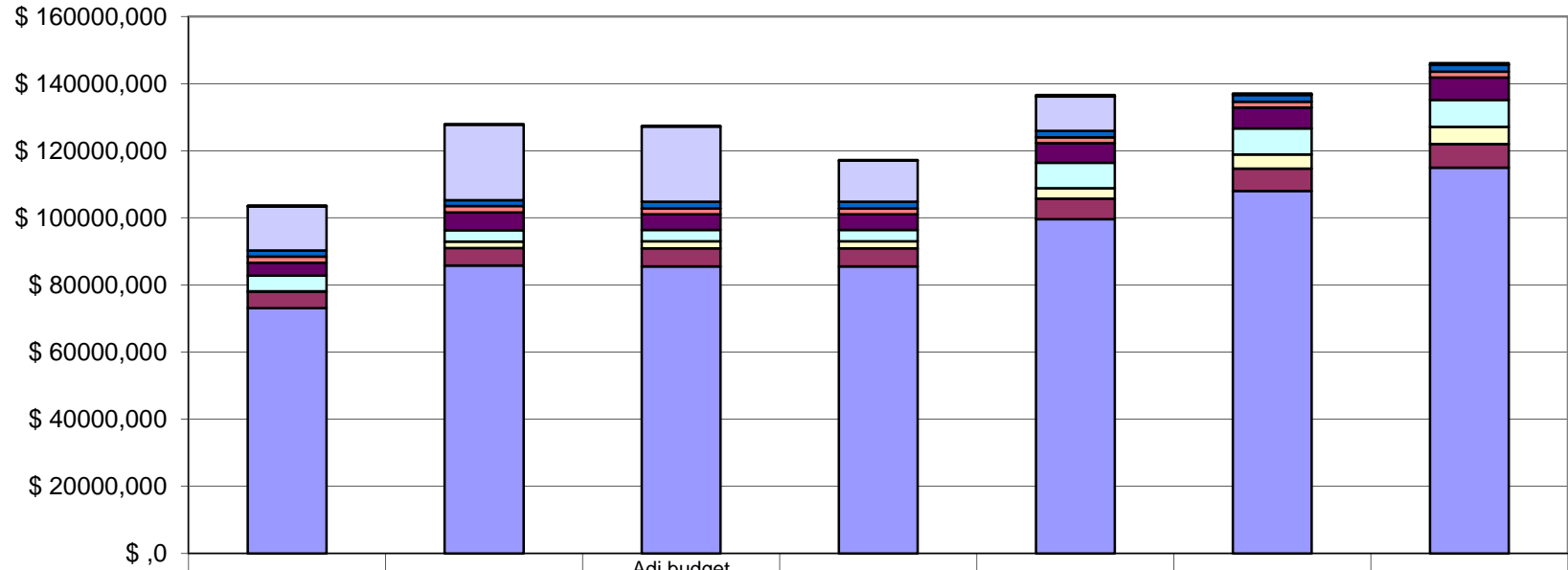
SCHEDULE 3.1 CAPITAL EXPENDITURE BY SUB-VOTE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget	Budget	Budget
A	B	C	D	E	F	G	
Governance	110 828	460 000	464 000	464 000	32 500	0	0
Municipal Manager's Office	0	0	0	0	1 739 600	683 000	177 000
Finance and Administration	668 712	850 000	2 971 000	899 000	2 072 000	18 000	19 300
Public Safety	5 200	241 750	854 700	854 700	328 000	30 650	8 360
Fire Rescue Services	0	599 700	541 000	541 000	844 600	415 500	191 000
Health and Social Development	49 690	15 000	15 000	15 000	0	0	0
Emergency Medical Service	0	0	0	0	3 000	0	5 000
Infrastructure and Project Management	6 828 662	0	0	0	18 000	0	0
Local Economic Development	0	0	0	0	21 500	22 500	8 000
Transport and Land Use Management	0	0	0	0	37 200	25 000	52 500
District Management Area	12 977	22 865 000	35 062 610	11 240 020	32 742 590	17 375 000	16 000 000
West Rand Development Agency	0	3 700 000	4 393 470	3 193 470	32 000	466 600	810 000
OPERATING EXPENDITURE BY VOTE	7 676 069	28 731 450	44 301 780	17 207 190	37 870 990	19 036 250	17 271 160

SCHEDULE 4 CAPITAL FUNDING BY SOURCE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget	Budget	Budget
A	B	C	D	E	F	G	
National Government							
Amounts allocated / gazetted for that year	R 1 379 000	R 3 176 000	R 3 176 000	R 0	R 5 550 000	R 6 394 000	R 5 490 000
Amounts carried over from previous years	R 0	R 0	R 0	R 0	R 1 855 000	R 0	R 0
Total Grants & Subsidies - National Government	R 1 379 000	R 3 176 000	R 3 176 000	R 0	R 7 405 000	R 6 394 000	R 5 490 000
Provincial Government							
Amounts allocated / gazetted for that year	R 0	R 1 200 000	R 13 347 600	R 0	R 0	R 0	R 0
Amounts carried over from previous years	R 0	R 0	R 0	R 0	R 12 147 600	R 0	R 0
Total Grants & Subsidies - Provincial Government	R 0	R 1 200 000	R 13 347 600	R 0	R 12 147 600	R 0	R 0
District Municipality							
Amounts allocated for that year	R 0	R 0	R 0	R 0	R 0	R 0	R 0
Amounts carried over from previous years	R 0	R 0	R 0	R 0	R 0	R 0	R 0
Total Grants & Subsidies - District Municipalities	R 0	R 0	R 0	R 0	R 0	R 0	R 0
Total Government Grants & Subsidies	R 1 379 000	R 4 376 000	R 16 523 600	R 0	R 19 552 600	R 6 394 000	R 5 490 000
Public Contributions & Donations	R 0	R 0	R 0	R 0	R 0	R 0	R 0
Accumulated Surplus (Own Funds)	R 6 297 069	R 24 355 450	R 27 778 180	R 17 207 190	R 18 318 390	R 12 642 250	R 11 781 160
External Loans	R 0	R 0	R 0	R 0	R 0	R 0	R 0
TOTAL FUNDING OF CAPITAL EXPENDITURE³	R 7 676 069	R 28 731 450	R 44 301 780	R 17 207 190	R 37 870 990	R 19 036 250	R 17 271 160

SCHEDULE 5 OPERATING EXPENDITURE BY TYPE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
		Audited Actual A	Approved Budget B	Adjusted Budget C	Full Year Forecast D	Budget Year 2009/10	Budget Year +1 2010/11
	Budget					Budget	Budget
	E					F	G
<u>Operating Expenditure by Type</u>							
Employee related costs	73 106 909	85 741 890	85 510 220	85 510 220	99 594 530	108 026 563	114 964 497
Remuneration of Councillors	4 823 244	5 262 100	5 421 630	5 421 630	6 134 310	6 625 055	7 035 808
Bad debts	166 635	1 920 000	2 080 000	2 080 000	3 094 500	4 169 000	5 104 875
Depreciation	4 656 721	3 398 690	3 398 690	3 398 690	7 583 700	7 810 164	8 044 469
Repairs and maintenance	3 815 422	5 224 370	4 674 050	4 674 050	5 828 600	6 243 229	6 676 495
Interest - external borrowing	1 832 867	1 930 000	1 740 000	1 740 000	1 740 000	1 740 000	1 740 000
Redemption - external borrowing	1 862 479	1 780 000	1 960 000	1 960 000	1 960 000	1 960 000	1 960 000
Grants and subsidies paid	13 043 781	22 428 180	22 428 180	12 262 980	10 165 200	0	0
Collection costs	170 648	197 500	127 500	127 500	139 880	152 374	174 993
Contracted services	3 122	0	0	0	300 000	330 000	363 000
Advertisements	333 634	446 340	487 020	487 020	1 086 940	1 141 287	1 198 351
Audit fees	821 733	925 000	950 000	950 000	1 079 500	1 187 450	1 306 195
Bank charges	99 058	110 000	120 000	120 000	131 000	137 550	144 428
Committee costs	43 669	50 000	60 000	60 000	60 000	66 000	72 600
Community participation	364 641	396 750	282 500	282 500	411 210	452 331	497 564
Computer software	467 981	566 540	566 540	566 540	620 000	651 000	683 550
Conferences and seminars	744 993	1 152 520	1 077 500	1 077 500	1 393 710	1 463 396	1 536 565
Continued medical members	735 368	783 300	721 150	721 150	692 000	692 000	692 000
Deepening democracy	0	650 000	650 000	650 000	680 000	700 000	720 000

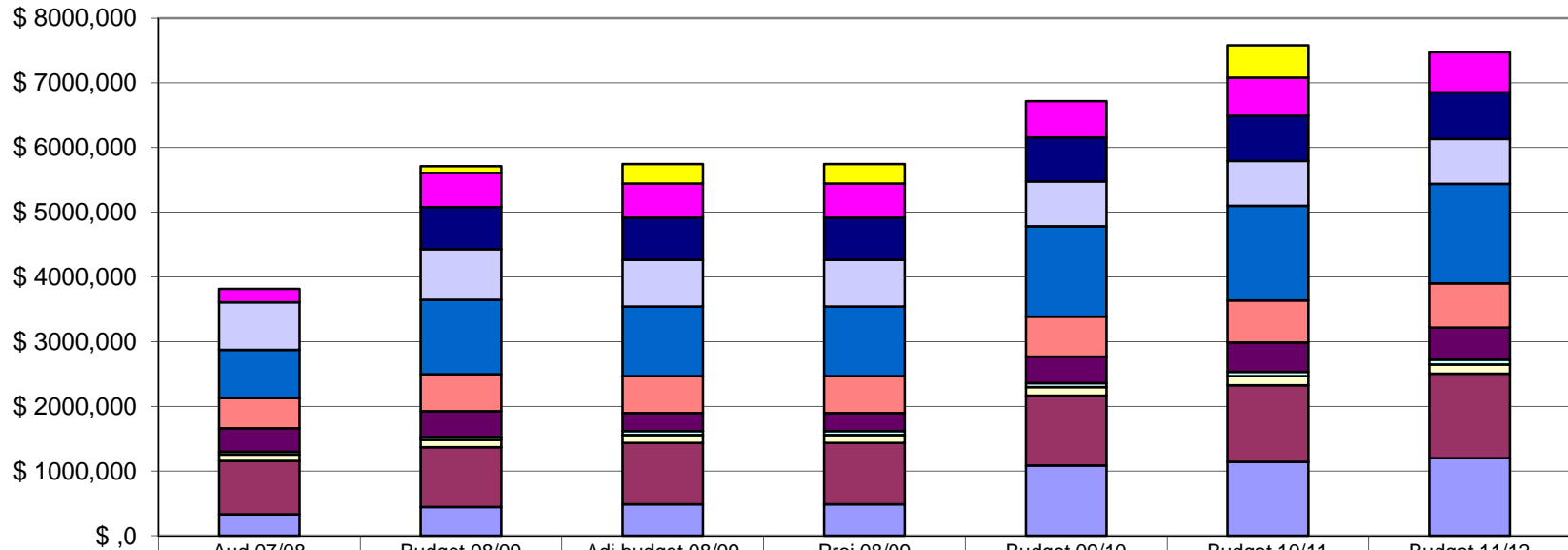
SCHEDULE 5 (continue) OPERATING EXPENDITURE BY TYPE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
		Audited Actual A	Approved Budget B	Adjusted Budget C	Full Year Forecast D	Budget Year 2009/10	Budget Year +1 2010/11
	Budget					Budget	Budget
	E					F	G
Directors remuneration	207 167	530 000	530 000	530 000	561 800	589 890	619 385
Election expenses	0	100 000	300 000	300 000	0	500 000	0
Entertainment costs	857 951	898 140	939 190	939 190	1 064 700	1 122 435	1 182 557
Fees and levies	491 106	614 970	616 250	616 250	651 110	684 146	718 561
Grants	15 000	150 000	100 000	100 000	150 000	150 000	150 000
Insurance	2 022 694	2 245 450	2 155 450	2 155 450	2 149 980	2 149 980	2 149 980
Lease: Vehicles and equipment	4 071 431	7 701 700	7 349 360	7 349 360	13 593 490	13 954 902	15 427 575
Marketing and tourism	727 431	2 050 000	1 850 000	1 850 000	2 221 000	2 450 000	2 502 500
Municipal levies and charges	2 005 298	2 585 540	2 672 090	2 672 090	3 050 800	3 336 439	3 650 722
Office operational costs	1 992 490	3 375 170	2 913 030	2 913 030	4 000 290	4 208 043	4 430 897
Reserved: Mayors approval	0	0	0	0	182 230	0	0
Other general expenses	44 433	380 810	400 810	400 810	399 500	423 475	448 399
Professional fees	3 785 590	12 781 850	20 321 850	12 321 850	21 276 510	12 058 397	12 293 237
Projects and programmes	7 285 796	16 666 530	20 884 430	20 884 430	10 178 800	6 403 800	6 930 050
Security services	1 118 443	1 353 700	1 435 190	1 435 190	1 630 270	1 793 297	1 972 627
Telephone costs	2 256 096	2 750 070	2 750 070	2 750 070	3 069 130	3 314 660	3 513 540
Training	1 012 016	1 480 500	1 480 500	1 480 500	1 527 530	1 679 732	1 831 576
Training levies	457 258	1 000 000	700 000	700 000	800 000	1 062 000	1 127 844
Unforeseen expenses	604 985	757 850	1 229 680	1 229 680	847 850	1 040 000	1 265 000
Uniforms and protective clothing	336 321	1 389 300	1 389 300	1 389 300	1 526 730	1 679 403	1 847 343
Vehicle operational costs	1 303 602	1 467 840	1 774 300	1 774 300	1 694 580	1 812 437	1 938 507
Subsidy payment to the WRDA	0	0	7 525 650	7 525 650	4 176 280	7 664 013	7 518 256
Landscaping	0	0	3 300 000	3 300 000	0	0	0
Loss on disposal of assets	11 974 425	0	0	0	0	0	0
Contribution to fixed assets	8 843 240	18 042 450	30 766 050	28 245 050	7 747 400	12 642 250	11 781 160
Total Operating Expenditure By Type	158 505 678	211 285 050	245 638 180	224 951 980	225 195 060	224 266 698	236 215 106
Personnel cost as % of total expenditure	46.12%	40.58%	34.81%	38.01%	44.23%	48.17%	48.67%

OPERATING EXPENDITURE BY TYPE (GRAPH 1)



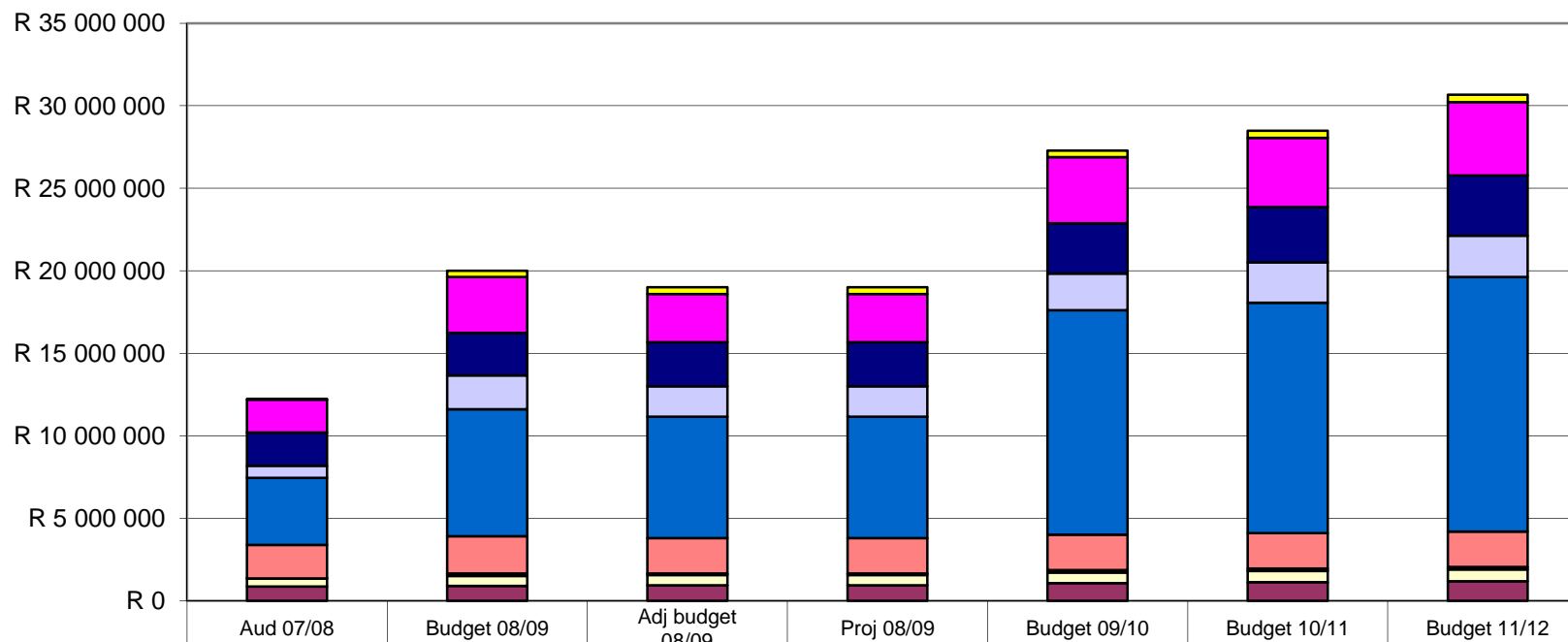
	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
Contracted services	\$ 3,122	\$,0	\$,0	\$,0	\$ 300,000	\$ 330,000	\$ 363,000
Collection costs	\$ 170,648	\$ 197,500	\$ 127,500	\$ 127,500	\$ 139,880	\$ 152,374	\$ 174,993
Grants and subsidies paid	\$ 13043,781	\$ 22428,180	\$ 22428,180	\$ 12262,980	\$ 10165,200	\$,0	\$,0
Redemption - external borrowing	\$ 1862,479	\$ 1780,000	\$ 1960,000	\$ 1960,000	\$ 1960,000	\$ 1960,000	\$ 1960,000
Interest - external borrowing	\$ 1832,867	\$ 1930,000	\$ 1740,000	\$ 1740,000	\$ 1740,000	\$ 1740,000	\$ 1740,000
Repairs and maintenance	\$ 3815,422	\$ 5224,370	\$ 4674,050	\$ 4674,050	\$ 5828,600	\$ 6243,229	\$ 6676,495
Depreciation	\$ 4656,721	\$ 3398,690	\$ 3398,690	\$ 3398,690	\$ 7583,700	\$ 7810,164	\$ 8044,469
Bad debts	\$ 166,635	\$ 1920,000	\$ 2080,000	\$ 2080,000	\$ 3094,500	\$ 4169,000	\$ 5104,875
Remuneration of Councillors	\$ 4823,244	\$ 5262,100	\$ 5421,630	\$ 5421,630	\$ 6134,310	\$ 6625,055	\$ 7035,808
Employee related costs	\$ 73106,909	\$ 85741,890	\$ 85510,220	\$ 85510,220	\$ 99594,530	\$ 108026,563	\$ 114964,497

OPERATING EXPENDITURE BY TYPE (GRAPH 2)



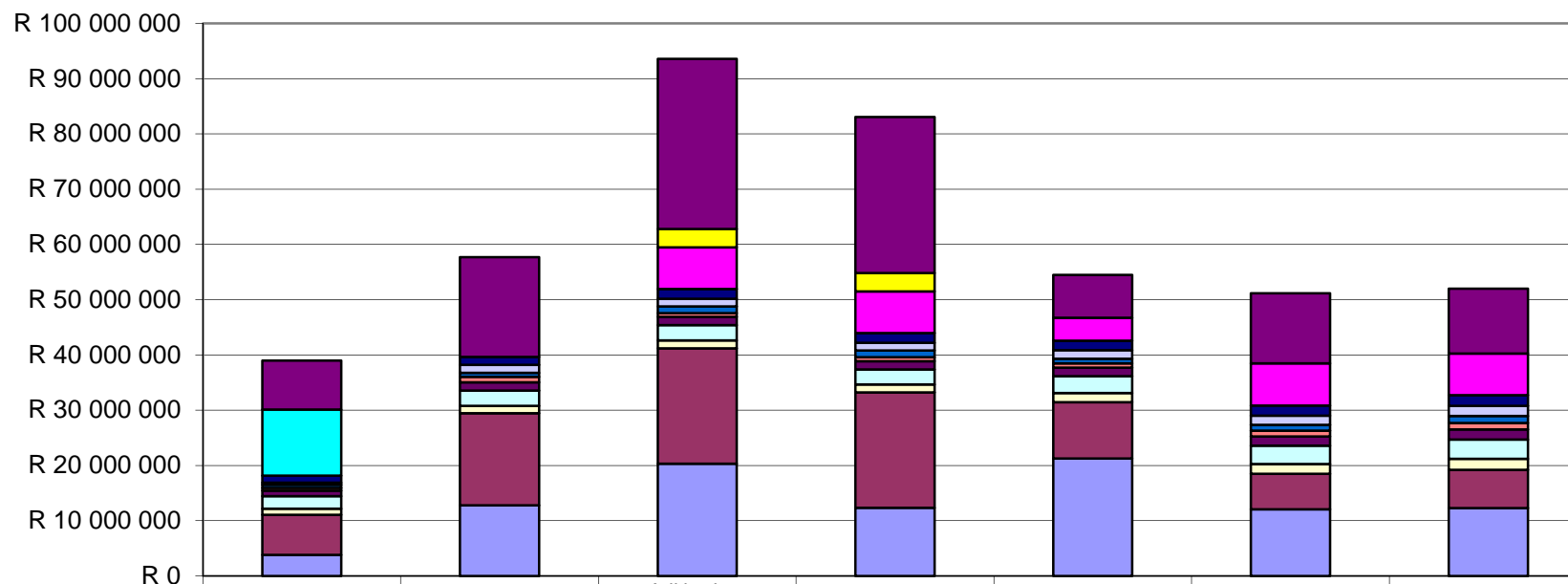
	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ Election expenses	\$,0	\$ 100,000	\$ 300,000	\$ 300,000	\$,0	\$ 500,000	\$,0
■ Directors remuneration	\$ 207,167	\$ 530,000	\$ 530,000	\$ 530,000	\$ 561,800	\$ 589,890	\$ 619,385
■ Deepening democracy	\$,0	\$ 650,000	\$ 650,000	\$ 650,000	\$ 680,000	\$ 700,000	\$ 720,000
□ Continued medical members	\$ 735,368	\$ 783,300	\$ 721,150	\$ 721,150	\$ 692,000	\$ 692,000	\$ 692,000
■ Conferences and seminars	\$ 744,993	\$ 1152,520	\$ 1077,500	\$ 1077,500	\$ 1393,710	\$ 1463,396	\$ 1536,565
■ Computer software	\$ 467,981	\$ 566,540	\$ 566,540	\$ 566,540	\$ 620,000	\$ 651,000	\$ 683,550
■ Community participation	\$ 364,641	\$ 396,750	\$ 282,500	\$ 282,500	\$ 411,210	\$ 452,331	\$ 497,564
□ Committee costs	\$ 43,669	\$ 50,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 66,000	\$ 72,600
□ Bank charges	\$ 99,058	\$ 110,000	\$ 120,000	\$ 120,000	\$ 131,000	\$ 137,550	\$ 144,428
■ Audit fees	\$ 821,733	\$ 925,000	\$ 950,000	\$ 950,000	\$ 1079,500	\$ 1187,450	\$ 1306,195
■ Advertisements	\$ 333,634	\$ 446,340	\$ 487,020	\$ 487,020	\$ 1086,940	\$ 1141,287	\$ 1198,351

OPERATING EXPENDITURE BY TYPE (GRAPH 3)



	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
Other general expenses	R 44 433	R 380 810	R 400 810	R 400 810	R 399 500	R 423 475	R 448 399
Office operational costs	R 1 992 490	R 3 375 170	R 2 913 030	R 2 913 030	R 4 000 290	R 4 208 043	R 4 430 897
Municipal levies and charges	R 2 005 298	R 2 585 540	R 2 672 090	R 2 672 090	R 3 050 800	R 3 336 439	R 3 650 722
Marketing and tourism	R 727 431	R 2 050 000	R 1 850 000	R 1 850 000	R 2 221 000	R 2 450 000	R 2 502 500
Lease: Vehicles and equipment	R 4 071 431	R 7 701 700	R 7 349 360	R 7 349 360	R 13 593 490	R 13 954 902	R 15 427 575
Insurance	R 2 022 694	R 2 245 450	R 2 155 450	R 2 155 450	R 2 149 980	R 2 149 980	R 2 149 980
Grants	R 15 000	R 150 000	R 100 000	R 100 000	R 150 000	R 150 000	R 150 000
Fees and levies	R 491 106	R 614 970	R 616 250	R 616 250	R 651 110	R 684 146	R 718 561
Entertainment costs	R 857 951	R 898 140	R 939 190	R 939 190	R 1 064 700	R 1 122 435	R 1 182 557

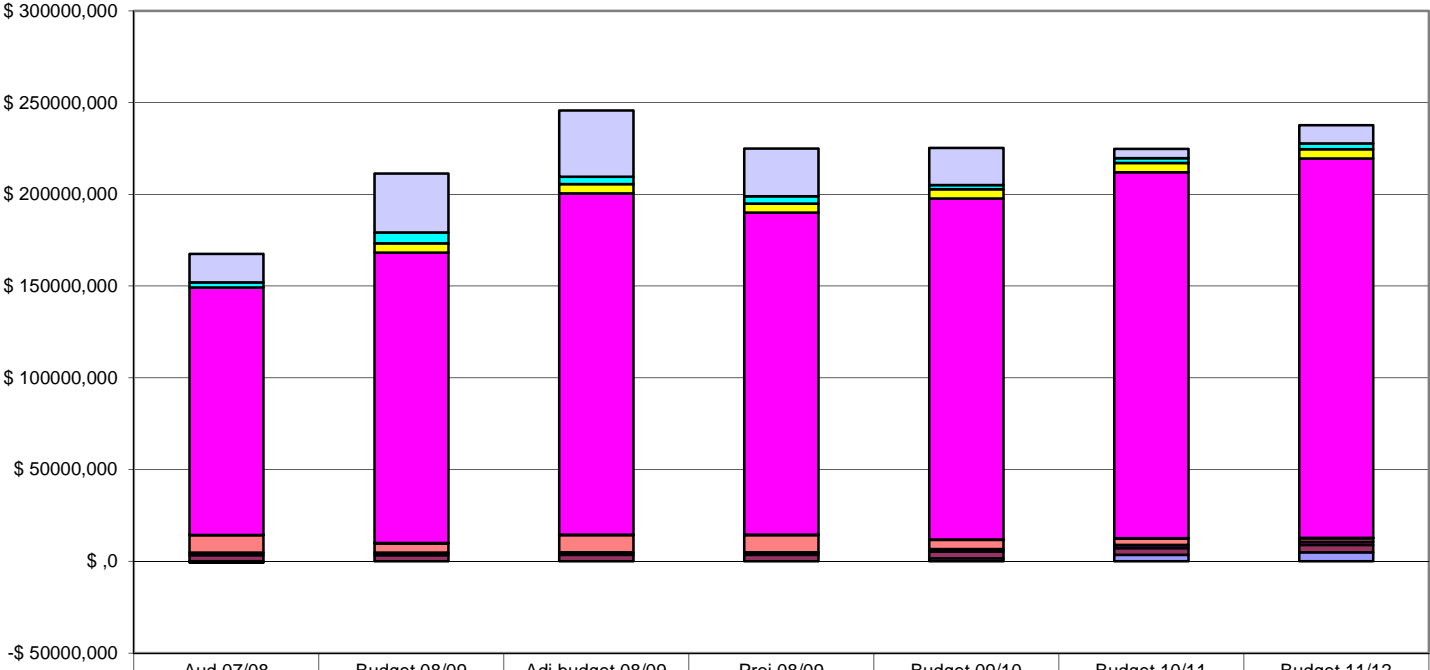
OPERATING EXPENDITURE BY TYPE (GRAPH 4)



	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ Contribution to fixed assets	R 8 843 240	R 18 042 450	R 30 766 050	R 28 245 050	R 7 747 400	R 12 642 250	R 11 781 160
■ Loss on disposal of assets	11 974 425	0	0	0	0	0	0
■ Landscaping	R 0	R 0	R 3 300 000	R 3 300 000	R 0	R 0	R 0
■ Subsidy payment to the WRDA	R 0	R 0	R 7 525 650	R 7 525 650	R 4 176 280	R 7 664 013	R 7 518 256
■ Vehicle operational costs	R 1 303 602	R 1 467 840	R 1 774 300	R 1 774 300	R 1 694 580	R 1 812 437	R 1 938 507
■ Uniforms and protective clothing	R 336 321	R 1 389 300	R 1 389 300	R 1 389 300	R 1 526 730	R 1 679 403	R 1 847 343
■ Unforeseen expenses	R 604 985	R 757 850	R 1 229 680	R 1 229 680	R 847 850	R 1 040 000	R 1 265 000
■ Training levies	R 457 258	R 1 000 000	R 700 000	R 700 000	R 800 000	R 1 062 000	R 1 127 844
■ Training	R 1 012 016	R 1 480 500	R 1 480 500	R 1 480 500	R 1 527 530	R 1 679 732	R 1 831 576
■ Telephone costs	R 2 256 096	R 2 750 070	R 2 750 070	R 2 750 070	R 3 069 130	R 3 314 660	R 3 513 540
■ Security services	R 1 118 443	R 1 353 700	R 1 435 190	R 1 435 190	R 1 630 270	R 1 793 297	R 1 972 627
■ Projects and programmes	R 7 285 796	R 16 666 530	R 20 884 430	R 20 884 430	R 10 178 800	R 6 403 800	R 6 930 050
■ Professional fees	R 3 785 590	R 12 781 850	R 20 321 850	R 12 321 850	R 21 276 510	R 12 058 397	R 12 293 237

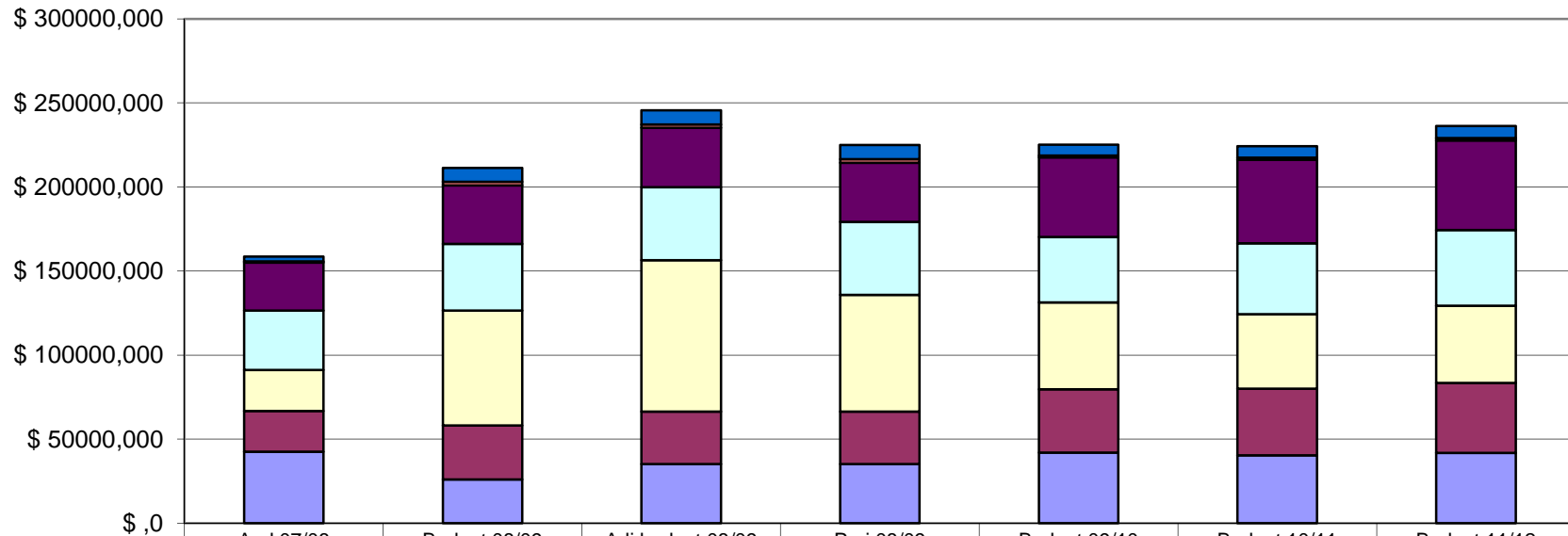


REVENUE BY SOURCE



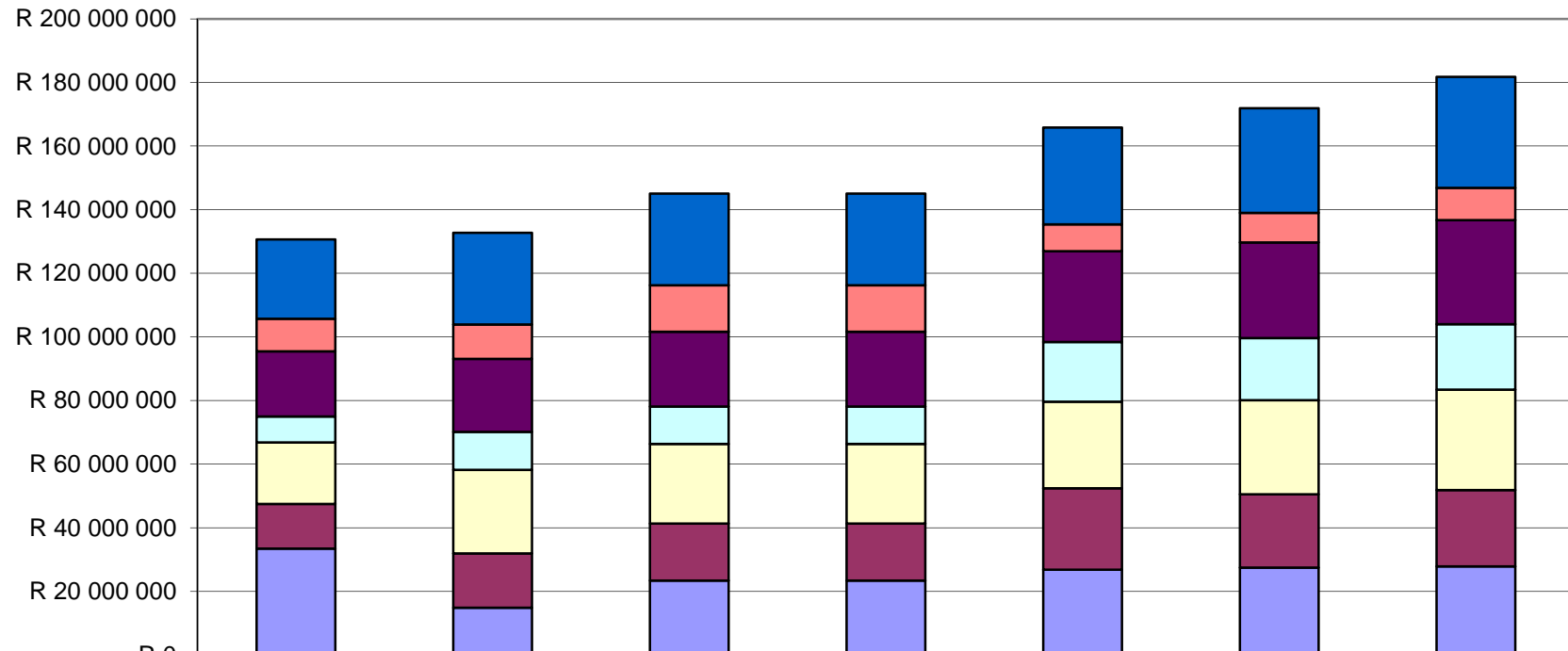
	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
Accumulated funds	\$ 15550,117	\$ 32138,420	\$ 36154,920	\$ 25989,720	\$ 20165,200	\$ 5000,000	\$ 10000,000
Sundry revenue	\$ 2723,300	\$ 5927,950	\$ 3998,250	\$ 3998,250	\$ 2274,450	\$ 2726,850	\$ 3179,470
Public contributions & donated or contributed PPE	\$,0	\$ 5000,000	\$ 5000,000	\$ 5000,000	\$ 5000,000	\$ 5000,000	\$ 5000,000
Government grants & subsidies	\$ 134854,038	\$ 158316,000	\$ 185989,250	\$ 175468,250	\$ 185932,280	\$ 199515,999	\$ 206709,241
Licenses and permits	\$ 89,464	\$ 100,000	\$ 80,000	\$ 80,000	\$ 95,000	\$ 99,750	\$ 104,738
Interest earned - outstanding debtors	\$ 5,550	\$ 15,000	\$ 9,500	\$ 9,500	\$ 18,400	\$ 50,000	\$ 32,000
Interest earned - external investments	\$ 9612,361	\$ 5000,000	\$ 9500,000	\$ 9500,000	\$ 5000,000	\$ 3500,000	\$ 2000,000
Rental of facilities and equipment	\$ 1286,621	\$ 1386,320	\$ 1457,800	\$ 1457,800	\$ 1544,900	\$ 1622,145	\$ 1703,252
Regional Service Levies - remuneration	-\$ 128,189	\$,0	\$,0	\$,0	\$,0	\$,0	\$,0
Regional Service Levies - turnover	-\$ 451,316	\$,0	\$,0	\$,0	\$,0	\$,0	\$,0
Service charges - other	\$ 3405,820	\$ 3401,360	\$ 3441,360	\$ 3441,360	\$ 3495,830	\$ 3730,597	\$ 4067,101
Property rates	\$,0	\$,0	\$,0	\$,0	\$ 1669,000	\$ 3498,000	\$ 4869,750

OPERATING EXPENDITURE BY MAJOR VOTE



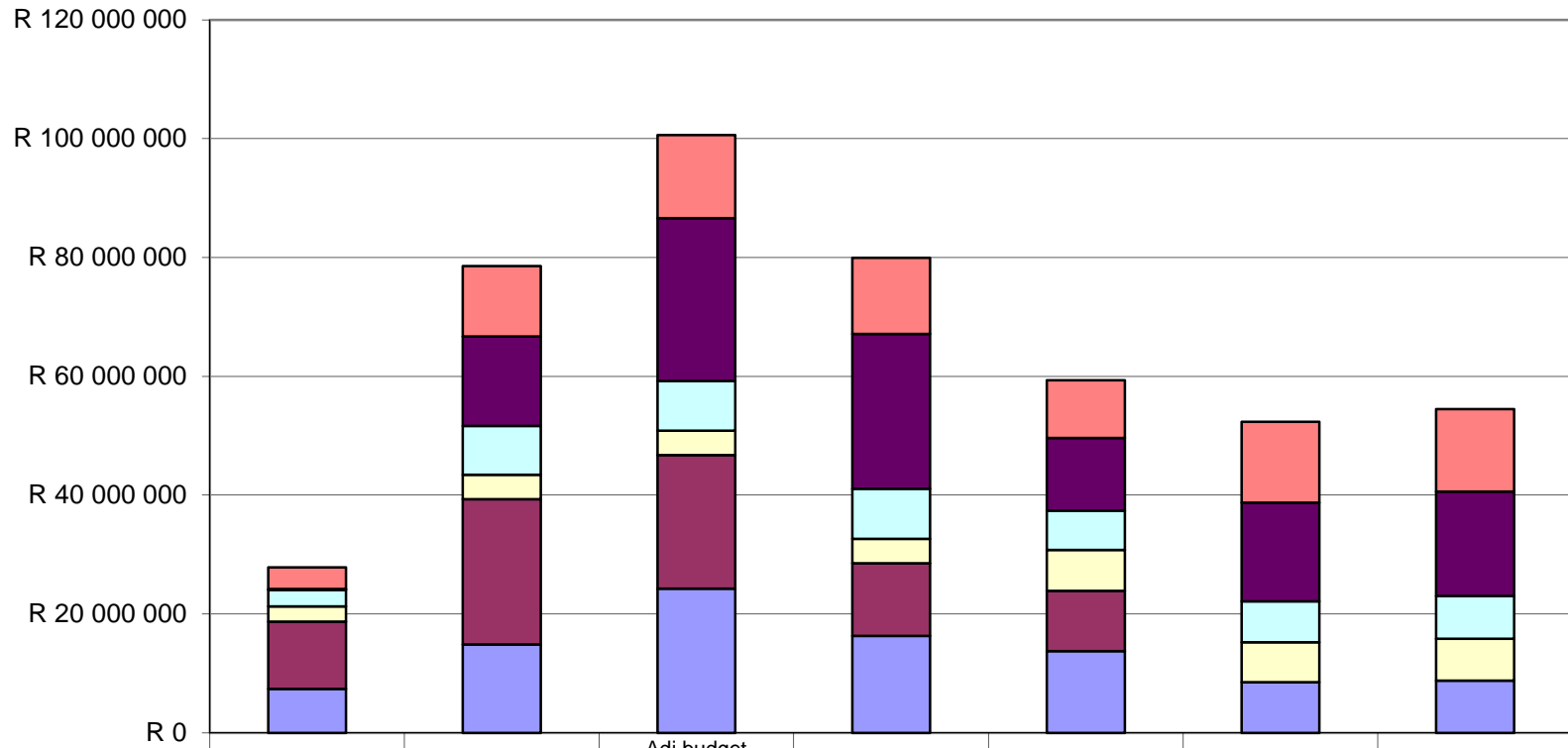
	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ Road Transport	\$ 2804,870	\$ 8219,410	\$ 8418,210	\$ 8418,210	\$ 6598,590	\$ 6907,483	\$ 7214,817
■ Sport and Recreation	\$ 668,901	\$ 2091,940	\$ 2091,300	\$ 2091,300	\$ 1074,910	\$ 1169,512	\$ 1270,478
■ Public Safety	\$ 28631,114	\$ 34944,990	\$ 35245,740	\$ 35245,740	\$ 47340,320	\$ 49645,886	\$ 53341,969
■ Health	\$ 35244,122	\$ 39623,400	\$ 43390,460	\$ 43390,460	\$ 38866,110	\$ 42232,221	\$ 44982,118
■ Planning & Development	\$ 24350,268	\$ 68262,930	\$ 90106,580	\$ 69420,380	\$ 51669,490	\$ 44253,391	\$ 46000,958
■ Finance & Administration	\$ 24284,239	\$ 32046,650	\$ 31275,230	\$ 31275,230	\$ 37723,410	\$ 39635,997	\$ 41672,418
■ Executive & Council	\$ 42522,161	\$ 26095,730	\$ 35110,660	\$ 35110,660	\$ 41922,230	\$ 40422,209	\$ 41732,348

OPERATING EXPENDITURE BY SUB-VOTE (GRAPH 1)



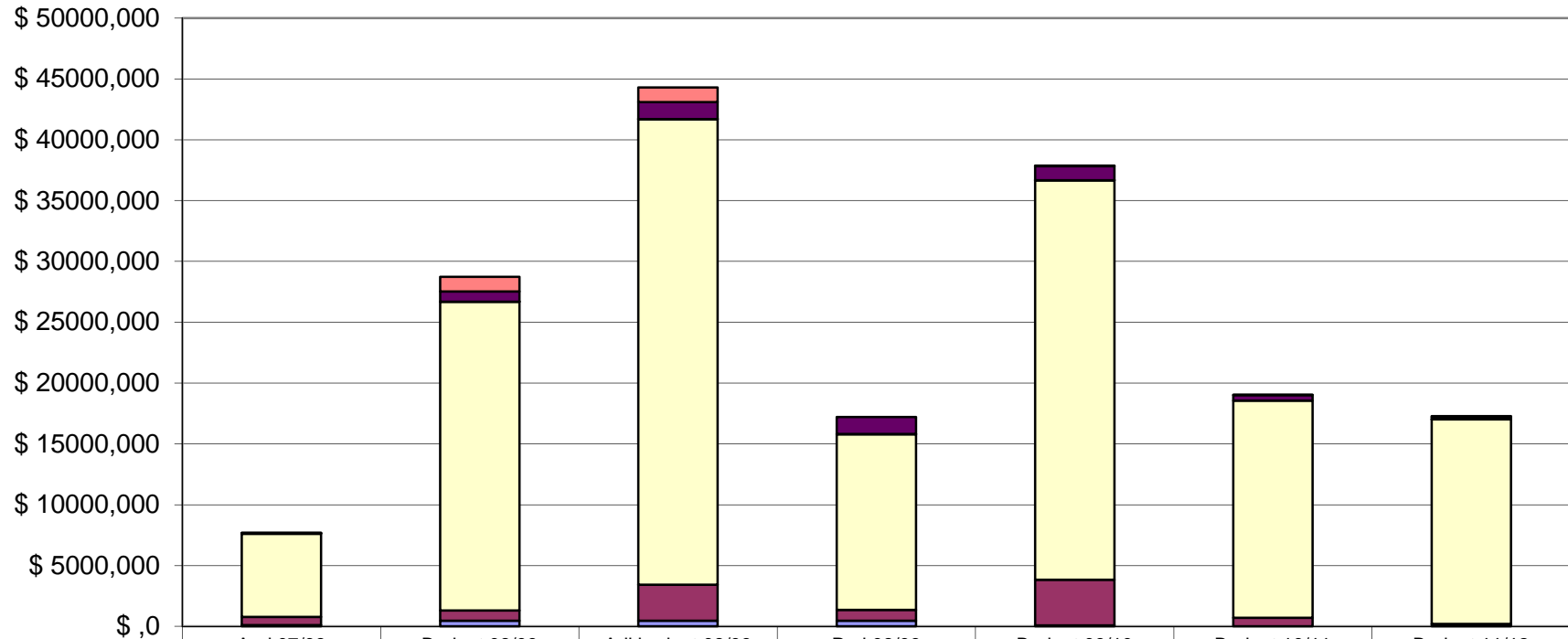
	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ Emergency Medical Service	R 24 974 168	R 28 833 450	R 28 833 450	R 28 833 450	R 30 446 000	R 32 920 534	R 34 827 668
■ Health and Social Development	R 10 269 954	R 10 789 950	R 14 557 010	R 14 557 010	R 8 420 110	R 9 311 687	R 10 154 450
■ Fire Rescue Services	R 20 423 304	R 22 977 820	R 23 512 030	R 23 512 030	R 28 546 600	R 30 040 106	R 32 788 976
■ Public Safety	R 8 207 810	R 11 967 170	R 11 733 710	R 11 733 710	R 18 793 720	R 19 605 780	R 20 552 993
■ Finance and Administration	R 19 309 362	R 26 268 990	R 25 046 260	R 25 046 260	R 27 256 810	R 29 595 957	R 31 605 810
■ Municipal Manager's Office	R 14 079 784	R 17 059 100	R 17 995 230	R 17 995 230	R 25 553 470	R 22 982 724	R 23 938 213
■ Governance	R 33 417 254	R 14 814 290	R 23 344 400	R 23 344 400	R 26 835 360	R 27 479 526	R 27 860 742

OPERATING EXPENDITURE BY SUB-VOTE (GRAPH 2)



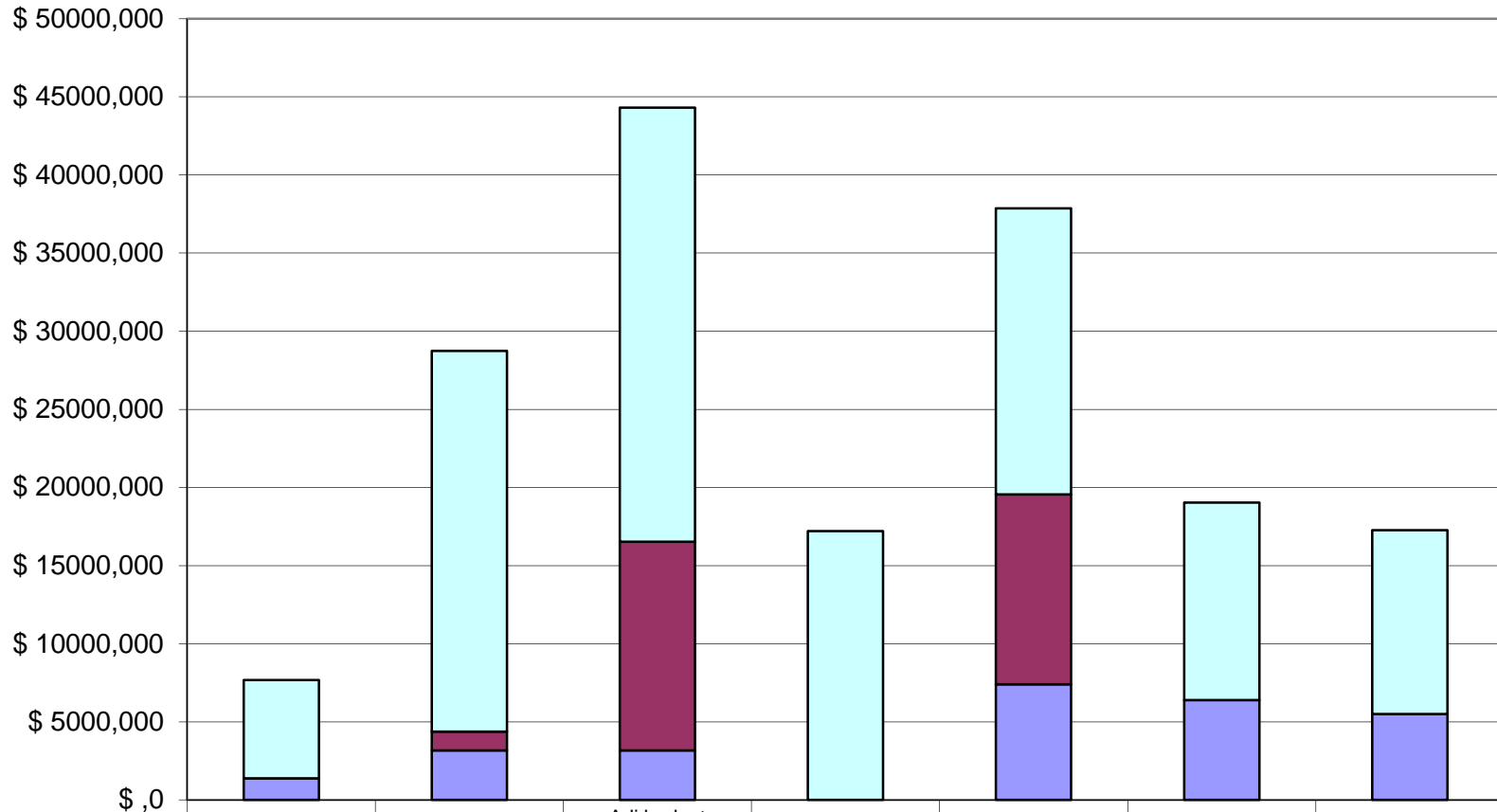
	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ West Rand Development Agency	R 3 598 347	R 11 857 960	R 14 014 150	R 12 814 150	R 9 717 280	R 13 608 013	R 13 865 356
■ District Management Area	R 159 068	R 15 050 450	R 27 351 750	R 26 030 750	R 12 245 060	R 16 580 966	R 17 574 558
■ Transport and Land Use Management	R 2 804 870	R 8 219 410	R 8 418 210	R 8 418 210	R 6 598 590	R 6 907 483	R 7 214 817
■ Local Economic Development	R 2 551 755	R 4 116 120	R 4 104 230	R 4 104 230	R 6 858 200	R 6 704 651	R 7 053 997
■ Projects (Allocations to LM's)	R 11 309 428	R 24 428 180	R 22 428 180	R 12 262 980	R 10 165 200	R 0	R 0
■ Infrastructure and Project Management	R 7 400 572	R 14 902 160	R 24 299 570	R 16 299 570	R 13 758 660	R 8 529 273	R 8 777 525

CAPITAL EXPENDITURE BY VOTE



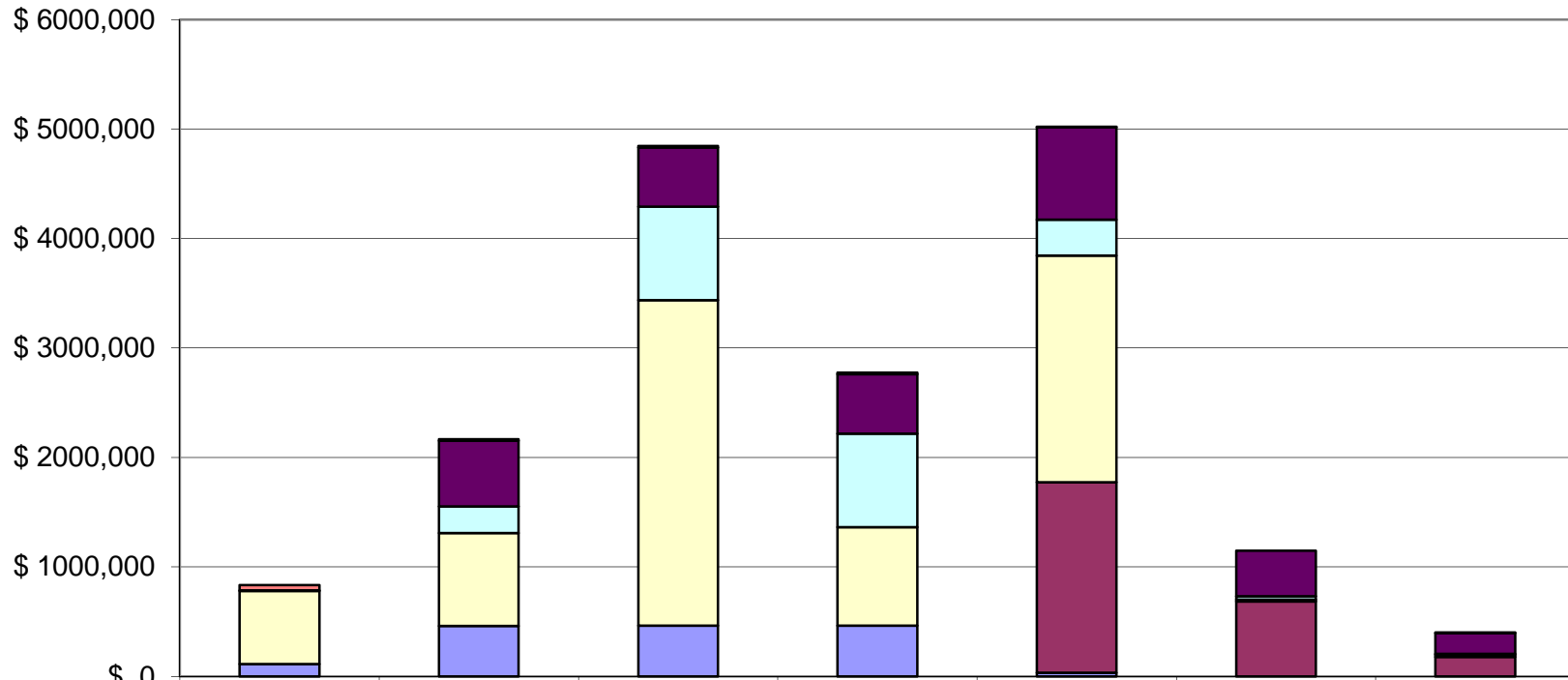
	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ Road Transport	\$ 12,977	\$,0	\$,0	\$,0	\$ 37,200	\$ 25,000	\$ 52,500
■ Sport and Recreation	\$,0	\$ 1200,000	\$ 1200,000	\$,0	\$,0	\$,0	\$,0
■ Public Safety	\$ 5,200	\$ 841,450	\$ 1395,700	\$ 1395,700	\$ 1172,600	\$ 446,150	\$ 199,360
■ Health	\$ 49,690	\$ 15,000	\$ 15,000	\$ 15,000	\$ 3,000	\$,0	\$ 5,000
■ Planning & Development	\$ 6828,662	\$ 25365,000	\$ 38256,080	\$ 14433,490	\$ 32814,090	\$ 17864,100	\$ 16818,000
■ Finance & Admin	\$ 668,712	\$ 850,000	\$ 2971,000	\$ 899,000	\$ 3767,000	\$ 701,000	\$ 196,300
■ Executive & Council	\$ 110,828	\$ 460,000	\$ 464,000	\$ 464,000	\$ 77,100	\$,0	\$,0

CAPITAL FUNDING BY SOURCE



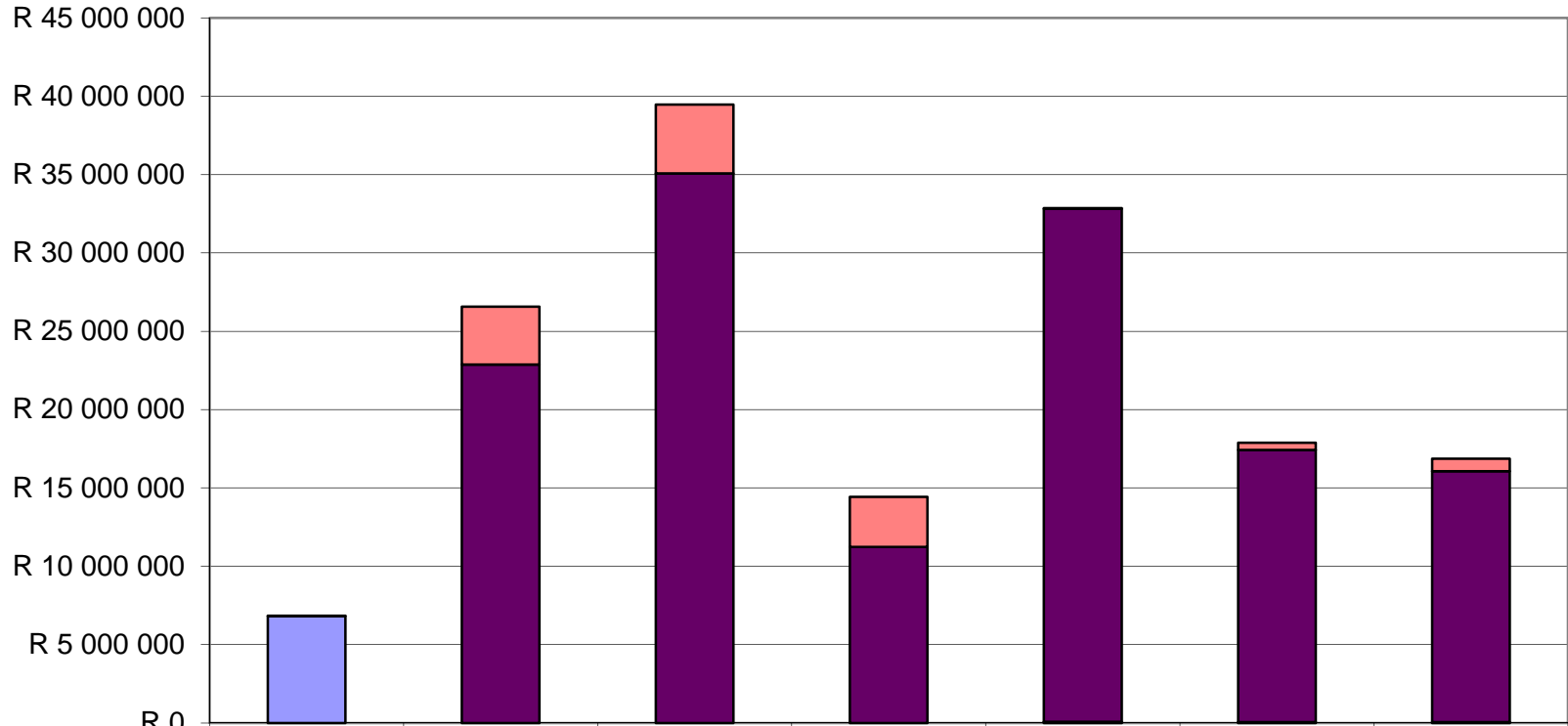
	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ Accumulated Surplus (Own Funds)	\$ 6297,069	\$ 24355,450	\$ 27778,180	\$ 17207,190	\$ 18318,390	\$ 12642,250	\$ 11781,160
■ Grants-Provincial Government	\$,0	\$ 1200,000	\$ 13347,600	\$,0	\$ 12147,600	\$,0	\$,0
■ Grants-National Government	\$ 1379,000	\$ 3176,000	\$ 3176,000	\$,0	\$ 7405,000	\$ 6394,000	\$ 5490,000

CAPITAL EXPENDITURE BY SUB-VOTE (GRAPH 1)



	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ Emergency Medical Service	\$,0	\$,0	\$,0	\$,0	\$ 3,000	\$,0	\$ 5,000
■ Health and Social Development	\$ 49,690	\$ 15,000	\$ 15,000	\$ 15,000	\$,0	\$,0	\$,0
■ Fire Rescue Services	\$,0	\$ 599,700	\$ 541,000	\$ 541,000	\$ 844,600	\$ 415,500	\$ 191,000
■ Public Safety	\$ 5,200	\$ 241,750	\$ 854,700	\$ 854,700	\$ 328,000	\$ 30,650	\$ 8,360
■ Finance and Administration	\$ 668,712	\$ 850,000	\$ 2971,000	\$ 899,000	\$ 2072,000	\$ 18,000	\$ 19,300
■ Municipal Manager's Office	\$,0	\$,0	\$,0	\$,0	\$ 1739,600	\$ 683,000	\$ 177,000
■ Governance	\$ 110,828	\$ 460,000	\$ 464,000	\$ 464,000	\$ 32,500	\$,0	\$,0

CAPITAL EXPENDITURE BY SUB-VOTE (GRAPH 2)



	Aud 07/08	Budget 08/09	Adj budget 08/09	Proj 08/09	Budget 09/10	Budget 10/11	Budget 11/12
■ West Rand Development Agency	R 0	R 3 700 000	R 4 393 470	R 3 193 470	R 32 000	R 466 600	R 810 000
■ District Management Area	R 12 977	R 22 865 000	R 35 062 610	R 11 240 020	R 32 742 590	R 17 375 000	R 16 000 000
□ Transport and Land Use Management	R 0	R 0	R 0	R 0	R 37 200	R 25 000	R 52 500
□ Local Economic Development	R 0	R 0	R 0	R 0	R 21 500	R 22 500	R 8 000
■ Projects (Allocations to LM's)	R 0	R 0	R 0	R 0	R 0	R 0	R 0
■ Infrastructure and Project Management	R 6 828 662	R 0	R 0	R 0	R 18 000	R 0	R 0

SUPPORTING TABLE 1 RECONCILIATION OF IDP & BUDGET REVENUE	Action Plan	Preceding Year 2007/08	Current Year 2008/09				Medium Term Revenue and Expenditure Framework		
		Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12	
						Budget	Budget	Budget	
Strategic Objective	A	B	C	D	E	F	G		
Governance	Council Expenses	1 823 797	13 500 000	14 017 100	3 851 900	10 000 000	5 000 000	10 000 000	
Municipal Manager's Office	IDP/PMS	1 422 236	1 212 630	477 630	477 630	0	0	0	
Municipal Manager's Office	Supply Chain Management	307 374	300 000	322 900	322 900	320 000	320 000	320 000	
Municipal Manager's Office	Info and Communication Tech	74 654	120 000	130 000	130 000	80 000	95 000	110 000	
Finance and Administration	Council Centre	1 331 059	1 434 740	1 486 060	1 486 060	1 552 730	1 630 367	1 711 885	
Finance and Administration	Interns	0	141 000	141 000	141 000	141 000	0	0	
Finance and Administration	Human Resource: Administration	119 692	550 000	350 000	350 000	250 000	275 000	300 000	
Finance and Administration	Finance Management Grant	613 563	500 000	500 000	500 000	750 000	1 000 000	1 250 000	
Finance and Administration	Revenue Management	109 621 265	118 143 000	123 272 000	123 272 000	134 913 500	137 354 675	139 859 059	
Finance and Administration	Financial Management	0	0	0	0	1 300 000	1 000 000	1 050 000	
Finance and Administration	Corporate Services	0	0	1 700	1 700	0	0	0	
Finance and Administration	LGTF	17 589	0	0	0	0	0	0	
Public Safety	Public Safety	2 617	0	0	0	50 000	52 500	55 125	
Fire Rescue Services	Krugersdorp Fire Station	2 769 927	5 219 940	5 282 100	5 282 100	6 291 060	8 519 022	9 533 167	
Fire Rescue Services	Randfontein Fire Station	1 488 092	2 628 850	2 631 550	2 631 550	3 321 240	4 500 726	5 037 714	
Fire Rescue Services	Westonaria Fire Station	1 490 349	2 615 650	2 622 050	2 622 050	3 366 700	4 609 838	5 177 734	
Fire Rescue Services	Fire Risk Management	366 085	350 000	330 000	330 000	405 000	425 250	446 513	
Fire Rescue Services	Volunteer and PIER	0	0	10 000	10 000	0	0	0	
Fire Rescue Services	Emergency Services	1 315 441	1 400 000	1 400 000	1 400 000	1 300 000	1 400 000	1 500 000	
Health and Social Development	HIV/Aids Grant	5 366 542	5 406 180	5 406 180	5 406 180	2 000 000	2 000 000	2 129 000	
Health and Social Development	Environmental Health Services	0	0	3 716 500	3 716 500	0	0	0	
Emergency Medical Services	Ambulance Service	26 866 116	28 833 450	28 833 450	28 833 450	30 270 450	32 920 450	34 810 450	
Infrastructure and Project Management	Project Managem and Infrastruct	114 000	0	0	0	0	0	0	
Infrastructure and Project Management	Neighbourhood Development	0	0	8 000 000	0	1 500 000	0	0	
Infrastructure and Project Management	WRDM Projects	63 464	4 915 350	4 915 350	4 915 350	0	0	0	
Projects (Allocations to LM's)	Mogale City	3 110 557	330 450	330 450	330 450	5 000 000	0	0	
Projects (Allocations to LM's)	Randfontein	5 754 643	5 070 200	5 070 200	5 070 200	2 026 200	0	0	
Projects (Allocations to LM's)	Westonaria	452 193	4 166 520	4 166 520	4 166 520	3 139 000	0	0	
Projects (Allocations to LM's)	Merafong City	313 727	0	0	0	0	0	0	
Projects (Allocations to LM's)	District Management Aea	694 114	597 060	597 060	597 060	0	0	0	
Projects (Allocations to LM's)	Bekkersdal Urban Renewal	984 193	375 030	375 030	375 030	0	0	0	
Local Economic Development	LED	333 893	0	11 600	11 600	3 000	4 000	5 000	
Transport and Land Use Management	Transport and Land Use	0	0	300 000	300 000	0	0	0	
District Management Area	D M A	633 285	3 931 500	16 816 600	15 495 600	7 227 900	9 902 500	10 372 250	
District Management Area	Kromdraai Farm	99 732	105 000	111 000	111 000	270 000	126 000	132 300	
West Rand Development Agency	W R D A Office	163 423	5 000 000	12 525 650	12 525 650	9 176 280	12 664 013	12 518 256	
West Rand Development Agency	Merafong Flora	15 155	0	0	0	0	0	0	
West Rand Development Agency	Plastic Recycling Plant	252 689	3 200 000	250 000	250 000	501 000	902 000	1 303 000	
West Rand Development Agency	Donaldson Dam Resort	40 097	1 238 500	1 238 500	38 500	40 000	42 000	44 100	
TOTAL OPERATING REVENUE		168 021 563	211 285 050	245 638 180	224 951 980	225 195 060	224 743 341	237 665 553	

SUPPORTING TABLE 2 RECONCILIATION OF IDP & BUDGET OPEX	Action Plan	Preceding Year 2007/08	Current Year 2008/09				Medium Term Revenue and Expenditure	
		Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	
						Budget	Budget	
Strategic Objective		A	B	C	D	E	F	
Governance	Council Expenses	25 424 290	5 082 020	12 870 160	12 870 160	10 027 220	14 146 119	
Governance	Office: Executive Mayor	3 620 219	4 123 180	4 784 260	4 784 260	9 720 240	5 746 139	
Governance	Office: Mayoral Committee	2 252 430	2 463 970	2 511 440	2 511 440	2 843 870	3 063 928	
Governance	Office: Speaker	2 120 316	2 945 120	2 978 540	2 978 540	4 012 680	4 275 473	
Governance	M P A C	0	200 000	200 000	200 000	231 350	247 867	
Municipal Manager's Office	Municipal Manager	1 778 873	2 367 780	2 852 680	2 852 680	5 884 450	3 093 706	
Municipal Manager's Office	IDP/PMS	1 422 236	1 561 150	1 485 560	1 485 560	1 543 220	1 638 969	
Municipal Manager's Office	Operations	621 729	1 311 730	1 255 360	1 255 360	1 734 290	1 831 689	
Municipal Manager's Office	Internal Audit	1 558 934	2 294 620	2 573 810	2 573 810	3 071 280	3 352 075	
Municipal Manager's Office	Info and Communication Tech	4 860 064	5 112 000	5 234 180	5 234 180	8 329 780	7 773 203	
Municipal Manager's Office	Supply Chain Management	3 837 947	4 411 820	4 593 640	4 593 640	4 990 450	5 293 082	
Finance and Administration	Corporate Services	5 268 715	5 876 010	6 032 530	6 032 530	5 783 910	6 226 040	
Finance and Administration	Interns	14 139	164 770	146 420	146 420	141 000	152 280	
Finance and Administration	Council Centre	3 675 657	5 349 380	5 525 100	5 525 100	4 957 750	5 319 699	
Finance and Administration	Stand 440 Greenhills	399 979	544 400	471 770	471 770	593 460	642 669	
Finance and Administration	Human Resource: Administration	5 492 787	7 227 090	6 759 940	6 759 940	7 288 030	7 959 282	
Finance and Administration	Human Resource: Training	87 309	204 800	120 290	120 290	121 590	127 229	
Finance and Administration	Finance Management Grant	613 563	500 000	500 000	500 000	750 000	1 000 000	
Finance and Administration	Revenue Management	-698 589	1 564 880	967 520	967 520	1 077 360	1 221 502	
Finance and Administration	Expenditure Management	2 551 624	2 518 960	2 241 980	2 241 980	2 789 480	3 006 116	
Finance and Administration	Financial Management	1 886 588	2 318 700	2 280 710	2 280 710	3 754 230	3 941 140	
Finance and Administration	LGTF	17 591	0	0	0	0	0	
Public Safety	Emergency Operations Centre	4 177 982	5 161 520	4 859 380	4 859 380	10 841 210	11 383 727	
Public Safety	Disaster Management	1 144 640	2 579 230	2 609 230	2 609 230	2 821 770	2 900 678	
Public Safety	Public Safety	1 468 467	2 475 090	2 448 850	2 448 850	2 264 820	2 420 516	
Public Safety	Community Safety	1 416 721	1 751 330	1 816 250	1 816 250	2 865 920	2 900 859	
Fire Rescue Services	Krugersdorp Fire Station	7 986 262	8 722 480	8 543 320	8 543 320	10 438 820	10 872 704	
Fire Rescue Services	Randfontein Fire Station	3 916 435	4 406 500	4 749 390	4 749 390	5 677 430	5 779 571	
Fire Rescue Services	Westonaria Fire Station	4 207 373	4 935 430	4 957 000	4 957 000	6 019 120	6 695 187	
Fire Rescue Services	Fire Risk Management	2 090 459	2 369 960	2 527 950	2 527 950	2 830 890	3 048 588	
Fire Rescue Services	Volunteer and PIER	796 892	944 410	1 021 120	1 021 120	1 538 080	1 462 688	
Fire Rescue Services	Emergency Services	679 117	1 599 040	1 713 250	1 713 250	2 042 260	2 181 368	
Fire Rescue Services	Proactive Services	746 766	0	0	0	0	0	
Health and Social Development	HIV/Aids Grant	5 366 542	5 406 180	5 406 180	5 406 180	2 000 000	2 500 000	
Health and Social Development	Environmental Health Services	1 653 207	3 542 040	7 175 420	7 175 420	4 167 410	4 383 355	
Health and Social Development	HIV/Aids Programmes	505 257	634 370	628 200	628 200	731 770	788 586	
Health and Social Development	Health Programmes	180 055	199 730	202 200	202 200	232 580	250 810	
Health and Social Development	Social Development	830 541	1 007 630	1 145 010	1 145 010	1 288 350	1 388 936	
Health and Social Development	Primary Health Services	1 734 353	0	0	0	0	0	
Emergency Medical Services	Ambulance Service	24 974 168	28 833 450	28 833 450	28 833 450	30 446 000	32 920 534	
Infrastructure and Project Management	Project Management and Infrastruct	6 427 986	9 986 810	9 384 220	9 384 220	8 258 660	8 529 273	
Infrastructure and Project Management	Neighbourhood Development	0	0	8 000 000	0	5 500 000	0	
Infrastructure and Project Management	WRDM Projects	972 586	6 915 350	6 915 350	6 915 350	0	0	

SUPPORTING TABLE 2 (Continue)	RECONCILIATION OF IDP & BUDGET OPEX	Preceding Year 2007/08	Current Year 2008/09				Medium Term Revenue and Expenditure	
			Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11
							Budget	Budget
Strategic Objective	Action Plan	A	B	C	D	E	F	
Projects (Allocations to LM's)	Bekkersdal Urban Renewal	984 193	375 030	375 030	375 030	0	0	
Projects (Allocations to LM's)	Mogale City	3 110 557	5 330 450	5 330 450	330 450	5 000 000	0	
Projects (Allocations to LM's)	Randfontein	5 754 643	8 670 200	8 670 200	6 644 000	2 026 200	0	
Projects (Allocations to LM's)	Westonaria	452 193	7 305 440	7 305 440	4 166 440	3 139 000	0	
Projects (Allocations to LM's)	Merafong City	313 727	0	0	0	0	0	
Projects (Allocations to LM's)	District Management Aea	694 114	747 060	747 060	747 060	0	0	
Local Economic Development	L E D	2 551 755	4 116 120	4 104 230	4 104 230	6 858 200	6 704 651	
Transport and Land Use Management	Transport and Land Use	2 804 870	8 219 410	8 418 210	8 418 210	6 598 590	6 907 483	
District Management Area	D M A	79 787	12 849 170	25 046 770	23 725 770	7 398 140	8 795 884	
District Management Area	Kromdraai Farm	79 281	2 201 280	2 304 980	2 304 980	4 846 920	7 785 082	
West Rand Development Agency	W R D A Office	762 352	3 733 820	3 596 050	3 596 050	5 075 420	5 791 924	
West Rand Development Agency	Merafong Flora	15 155	0	0	0	0	0	
West Rand Development Agency	Katlego Arts and Craft	178 978	3 346 670	6 303 370	6 303 370	1 198 470	4 161 372	
West Rand Development Agency	Plastic Recycling Plant	1 972 961	2 685 530	2 023 430	2 023 430	2 368 480	2 485 205	
West Rand Development Agency	Donaldson Dam Resort	668 900	2 091 940	2 091 300	891 300	1 074 910	1 169 512	
TOTAL OPERATING EXPENDITURE		158 505 676	211 285 050	245 638 180	224 951 980	225 195 060	224 266 700	

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13 793 322
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6 610 502
161 721
5 712 855
692 551
8 403 659
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3 067 707
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11 496 434
6 736 636
7 432 342
3 239 959
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	7 053 997
	7 214 817
	10 585 266
	6 989 292
	6 387 270
	0
	3 604 609
	2 603 000
	1 270 478
	236 215 105

SUPPORTING TABLE 3 RECONCILIATION OF IDP & BUDGET - CAPEX	Action Plan	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
		Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
		A	B	C	D	E	F	G
Governance	Office: Speaker	36 891	0	4 000	4 000	32 500	0	0
Governance	Council Expenses	11 995	410 000	410 000	410 000	0	0	0
Governance	M P A C	0	50 000	50 000	50 000	0	0	0
Municipal Manager's Office	Municipal Manager	0	0	0	0	15 500	0	0
Municipal Manager's Office	Operations	52 715	0	0	0	17 100	0	0
Municipal Manager's Office	Internal Audit	5 296	0	0	0	29 000	48 000	0
Municipal Manager's Office	IDP/PMS	0	0	0	0	12 000	0	0
Municipal Manager's Office	Info and Communication Tech	43 510	0	0	0	1 659 000	635 000	175 000
Municipal Manager's Office	Supply Chain Management	0	0	0	0	7 000	0	2 000
Finance and Administration	Corporate Services	16 432	0	0	0	0	0	0
Finance and Administration	Financial Management	22 080	0	0	0	0	0	0
Finance and Administration	Revenue Management	0	0	0	0	0	18 000	19 300
Finance and Administration	Expenditure Management	0	100 000	100 000	100 000	0	0	0
Finance and Administration	Council Centre	590 009	750 000	2 796 000	724 000	2 072 000	0	0
Finance and Administration	Stand 440 Greenhills	2 339	0	60 000	60 000	0	0	0
Finance and Administration	Human Resource: Administration	0	0	15 000	15 000	0	0	0
Public Safety	Public Safety	3 800	0	0	0	0	0	0
Public Safety	Disaster Management	0	195 000	182 500	182 500	106 000	0	0
Public Safety	Emergency Operations Centre	0	30 000	656 000	656 000	62 000	6 650	3 360
Public Safety	Community Safety	0	16 750	16 200	16 200	148 000	24 000	0
Fire Rescue Services	Fire Risk Management	0	1 700	1 700	1 700	0	0	0
Fire Rescue Services	Krugersdorp Fire Station	0	99 000	109 100	109 100	303 000	52 000	43 000
Fire Rescue Services	Randfontein Fire Station	0	99 000	91 500	91 500	269 700	0	18 000
Fire Rescue Services	Westonaria Fire Station	0	400 000	338 700	338 700	93 900	363 500	130 000
Fire Rescue Services	Emergency Services	0	0	0	0	12 000	0	5 000
Fire Rescue Services	Volunteer and PIER	0	0	0	0	178 000	0	0
Health and Social Development	Environmental Health Services	49 690	15 000	15 000	15 000	0	0	0
Emergency Medical Services	Ambulance Service	0	0	0	0	3 000	0	5 000
Infrastructure and Project Management	Project Managem and Infrastruct	76 939	0	0	0	18 000	0	0
Local Economic Development	L E D	28 239	0	0	0	21 500	22 500	8 000
Transport and Land Use Management	Transport and Land Use	12 277	0	0	0	37 200	25 000	52 500
District Management Area	D M A	3 547 919	20 865 000	33 212 610	9 390 020	26 372 590	8 000 000	8 000 000
District Management Area	Kromdraai Farm	0	2 000 000	1 850 000	1 850 000	6 370 000	6 375 000	5 500 000
West Rand Development Agency	W R D A Office	410 898	0	0	0	32 000	466 600	810 000
West Rand Development Agency	Donaldson Dam Resort	0	1 200 000	1 200 000	0	0	0	0
West Rand Development Agency	Katlego Arts and Craft	2 765 039	2 500 000	3 193 470	3 193 470	0	3 000 000	2 500 000
TOTAL CAPITAL EXPENDITURE		7 676 068	28 731 450	44 301 780	17 207 190	37 870 990	19 036 250	17 271 160

SUPPORTING TABLE 4 GOVERNMENT GRANTS & SUBSIDIES - ALLOCATIONS ¹	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual A	Approved Budget B	Adjusted Budget C	Full Year Forecast D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget E	Budget F	Budget G
<u>National Grant Allocations²</u>							
1. Municipal infrastructure grant	R 629 315	R 3 176 000	R 3 176 000	R 1 855 000	R 5 550 000	R 6 394 000	R 5 490 000
2. Equitable share allocation	R 5 612 000	R 10 357 000	R 10 357 000	R 10 357 000	R 12 765 000	R 17 401 000	R 19 505 000
3. Municipal support implementation programme	R 1 000 000	R 735 000	R 735 000	R 735 000	R 1 300 000	R 1 000 000	R 1 050 000
4. RSC replacement grant	R 100 500 773	R 113 064 000	R 113 064 000	R 113 064 000	R 129 820 000	R 133 727 000	R 137 747 000
5. Finance management grant	R 500 000	R 500 000	R 500 000	R 500 000	R 750 000	R 1 000 000	R 1 250 000
6. Neighbourhood development grant	R 0	R 0	R 8 000 000	R 0	R 1 500 000	R 0	R 0
Sub Total - National Grant Allocations	R 108 242 088	R 127 832 000	R 135 832 000	R 126 511 000	R 151 685 000	R 159 522 000	R 165 042 000
<u>Provincial Grant Allocations²</u>							
1. Financial intern support grant	R 0	R 141 000	R 141 000	R 141 000	R 141 000	R 0	R 0
2. HIV/Aids grant	R 2 083 700	R 2 700 000	R 2 700 000	R 2 700 000	R 2 000 000	R 2 000 000	R 2 129 000
3. Emergency medical services (Gauteng)	R 24 528 250	R 26 443 000	R 26 443 000	R 26 443 000	R 27 780 000	R 30 330 000	R 32 020 000
4. Sport, arts, culture and recreation (capex)	R 0	R 1 200 000	R 1 200 000	R 0	R 0	R 0	R 0
5. Water infrastructure grant	R 0	R 0	R 12 147 600	R 12 147 600	R 0	R 0	R 0
6. Technology and Development Support	R 0	R 0	R 0	R 0	R 150 000	R 0	R 0
Sub Total - Provincial Grant Allocations	R 26 611 950	R 30 484 000	R 42 631 600	R 41 431 600	R 30 071 000	R 32 330 000	R 34 149 000
<u>Municipal Grant Allocations³</u>							
1. West Rand District Municipality	R 0	R 0	R 7 525 650	R 7 525 650	R 4 176 280	R 7 664 013	R 7 518 256
Sub Total - Municipal Grant Allocations	R 0	R 0	R 7 525 650	R 7 525 650	R 4 176 280	R 7 664 013	R 7 518 256
TOTAL GRANT ALLOCATIONS	R 134 854 038	R 158 316 000	R 185 989 250	R 175 468 250	R 185 932 280	R 199 516 013	R 206 709 256

SUPPORTING TABLE 5 GRANT ALLOCATIONS	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10 Budget	Budget Year +1 2010/11 Budget	Budget Year +2 2011/12 Budget
	A	B	C	D	E	F	G
Allocations to Other Municipalities¹							
1. Mogale City LM	R 4 037 297	R 5 330 450	R 5 330 450	R 330 450	R 5 000 000	R 0	R 0
2. Randfontein LM	R 6 351 903	R 8 670 200	R 8 670 200	R 6 644 000	R 2 026 200	R 0	R 0
3. Westonaria LM	R 1 399 852	R 7 680 470	R 7 680 470	R 4 541 470	R 3 139 000	R 0	R 0
4. Merafong City LM	R 560 614	R 0	R 0	R 0	R 0	R 0	R 0
5. District Management Area	R 694 114	R 747 060	R 747 060	R 747 060	R 0	R 0	R 0
6. Region related	R 0	R 2 000 000	R 0	R 0	R 0	R 0	R 0
7. West Rand Development Agency	R 0	R 0	R 7 525 650	R 7 525 650	R 4 176 280	R 7 664 013	R 7 518 256
TOTAL ALLOCATIONS TO MUNICIPALITIES	R 13 043 780	R 24 428 180	R 29 953 830	R 19 788 630	R 14 341 480	R 7 664 013	R 7 518 256

SUPPORTING TABLE 6	Salary	Social Contributions⁴	Allowances	Performance Bonuses	Total Package
DISCLOSURE OF SALARIES, ALLOWANCES & BENEFITS	Rand pa	Rand pa	Rand pa	Rand pa	Rand pa
Councillors					
List each political office bearer ³ by designation					
Executive Mayor	R 446 330	R 0	R 35 300	R 0	R 481 630
Executive Mayor (provision of living unit)	R 0	R 0	R 0	R 0	R 1 200 000
Speaker	R 357 060	R 0	R 17 660	R 0	R 374 720
Members of Mayoral Committee	R 334 700	R 0	R 17 660	R 0	R 352 360
Part-time Councillors	R 133 890	R 0	R 11 020	R 0	R 144 910
Provide a total for all other councillors	R 9 520	R 0	R 0	R 0	R 9 520
Officials of the Municipality					
Municipal Manager	R 1 046 800	R 0	R 0	R 209 300	R 1 256 100
Chief Finance Officer	R 909 700	R 0	R 0	R 181 900	R 1 091 600
Chief Operations Officer	R 909 700	R 0	R 0	R 181 900	R 1 091 600
West Rand Development Agency (100%)					
Chairperson (sitting allowance; per sitting)	R 0	R 0	R 3 500	R 0	R 3 500
Members (5) (sitting allowance; per sitting)	R 0	R 0	R 15 000	R 0	R 15 000
Officials of the Entity					
Chief Executive Officer (CEO)	R 788 430	R 0	R 0	R 0	R 788 430
Company Secretary	R 447 990	R 0	R 0	R 0	R 447 990
Project Manager	R 447 990	R 0	R 0	R 0	R 447 990
Personal Assistant to CEO	R 280 000	R 0	R 0	R 0	R 280 000
Bookkeeper	R 224 000	R 0	R 0	R 0	R 224 000
Administrative Officer	R 112 000	R 0	R 0	R 0	R 112 000
Other support staff (15)	R 506 610	R 0	R 0	R 0	R 506 610
TOTAL COST OF REMUNERATION TO MUNICIPALITY	R 6 954 720	R 0	R 100 140	R 573 100	R 8 827 960

Notes:

- Total package must equal the total cost to the municipality.
- If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality
- Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MFMA s 57)
- Social contributions include pensions, medical aid, etc
- List each entity where municipality has an interest and state percentage ownership and control

SUPPORTING TABLE 6a SUMMARY OF TOTAL SALARIES, WAGES, ALLOWANCES etc	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget	Budget	Budget
A	B	C	D	E	F	G	
Councillors (Political Office Bearers plus Other)							
Basic Salaries	R 3 472 271	R 3 802 050	R 3 918 550	R 3 918 550	R 4 348 490	R 4 696 369	R 4 987 544
Allowances	R 1 350 973	R 1 460 050	R 1 503 080	R 1 503 080	R 1 785 820	R 1 928 686	R 2 048 264
Sub Total - Councillors	R 4 823 244	R 5 262 100	R 5 421 630	R 5 421 630	R 6 134 310	R 6 625 055	R 7 035 808
Senior Managers of the Municipality (s.57 of Systems Act)							
Basic Salaries	R 2 113 055	R 2 663 730	R 2 559 204	R 2 559 204	R 2 866 200	R 3 095 400	R 3 281 100
Performance Bonus		R 512 480	R 260 000	R 260 000	R 573 100	R 618 900	R 655 400
Sub Total - Senior Managers of Municipality	R 2 113 055	R 3 176 210	R 2 819 204	R 2 819 204	R 3 439 300	R 3 714 300	R 3 936 500
Other Municipal Staff							
Basic Salaries	R 40 020 392	R 47 872 250	R 47 435 466	R 47 435 466	R 53 079 180	R 57 675 480	R 61 260 121
Pension Contributions	R 7 444 993	R 8 742 150	R 8 450 530	R 8 450 530	R 9 788 510	R 10 571 591	R 11 227 029
Medical Aid Contributions	R 4 111 536	R 4 592 680	R 4 557 760	R 4 557 760	R 5 732 390	R 6 305 629	R 6 936 192
Allowances	R 12 692 789	R 14 353 060	R 14 729 590	R 14 729 590	R 17 312 810	R 18 697 835	R 19 857 101
Overtime	R 6 724 144	R 7 005 540	R 7 517 670	R 7 517 670	R 7 435 320	R 8 030 146	R 8 528 015
Sub Total - Other Municipal Staff	R 70 993 854	R 82 565 680	R 82 691 016	R 82 691 016	R 93 348 210	R 101 280 681	R 107 808 458
Board Members of Entities							
Board Fees	R 0	R 0	0	0	R 561 800	R 589 890	R 619 385
Sub Total - Board Members of Entities	R 0	R 0	R 0	R 0	R 561 800	R 589 890	R 619 385
Senior Managers of Entities							
Basic Salaries	R 0	R 0	0	0	R 788 430	R 851 500	R 902 590
Sub Total - Senior Managers of Entities	R 0	R 0	R 0	R 0	R 788 430	R 851 500	R 902 590
Other Staff of Entities							
Basic Salaries	R 0	R 0	0	0	R 1 834 130	R 1 980 865	R 2 105 381
Allowances	R 0	R 0	0	0	R 134 460	R 145 217	R 154 220
Overtime	R 0	R 0	0	0	R 50 000	R 54 000	R 57 348
Sub Total - Other Staff of Entities	R 0	R 0	R 0	R 0	R 2 018 590	R 2 180 082	R 2 316 949
TOTAL EMPLOYEE COSTS (EXCL COUNCILLORS/BOARD)	R 73 106 909	R 85 741 890	R 85 510 220	R 85 510 220	R 99 594 530	R 108 026 563	R 114 964 497

SUPPORTING TABLE 6b SUMMARY OF PERSONNEL NUMBERS (Full Time Equivalent)	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual No. A	Approved Budget No. B	Adjusted Budget No. C	Full Year Forecast No. D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget No. E	Budget No. F	Budget No. G
<u>Municipality</u>							
Councillors (Political Office Bearers plus Other)	39	39	39	39	39	39	39
Senior Managers including Municipal Manager (s 57 of Systems Act)	3	3	3	3	3	3	3
Other Managers	17	17	17	17	18	18	18
Technical / Professional Staff	0	0	0	0	0	0	0
Other Staff (clerical, labourers etc)	363	375	366	366	380	380	380
Sub Total - Municipality	383	395	386	386	401	401	401
<u>Entities</u>							
Board Members					6	6	6
Senior Managers including CEO					1	1	1
Other Managers					1	1	1
Technical / Professional Staff					0	0	0
Other Staff (clerical, labourers etc)					20	20	20
Sub Total - Entities	0	0	0	0	22	22	22
TOTAL PERSONNEL NUMBERS	383	395	386	386	423	423	423

SUPPORTING TABLE 7															
MONTHLY CASH FLOWS															
	Budget July 2009 R'000	Budget August 2009 R'000	Budget September 2009 R'000	Budget October 2009 R'000	Budget November 2009 R'000	Budget December 2009 R'000	Budget January 2010 R'000	Budget February 2010 R'000	Budget March 2010 R'000	Budget April 2010 R'000	Budget May 2010 R'000	Budget June 2010 R'000	Budget Full Year 2009/10 R'000	Budget Full Year 2010/11 R'000	Budget Full Year 2011/12 R'000
Cash Operating Receipts by Source															
Property rates	70	70	70	70	70	70	70	70	70	70	70	70	840	1 749	2 435
Service charges - other	77	77	155	77	77	155	77	77	155	77	77	155	1 236	1 311	1 397
Rental of facilities and equipment	129	129	129	129	129	129	129	129	129	129	129	126	1 545	1 622	1 703
Interest earned - external investments	417	417	417	417	417	417	417	417	417	417	417	413	5 000	3 500	2 000
Interest earned - outstanding debtors	2	2	2	2	2	2	1	1	1	1	1	1	18	50	32
Licenses and permits	8	8	8	8	8	8	8	8	8	8	8	8	96	100	105
Government grants & subsidies (operating)	48 650	3 666	7 070	1 169	35 921	7 720	1 169	59 583	7 070	1 169	125	7 070	180 382	193 122	201 219
Government grants & subsidies (capital)	0	0	1 388	0	0	1 388	0	0	1 387	0	0	1 387	5 550	6 394	5 490
Sundry revenue	80	80	2 908	80	80	408	80	80	2 908	80	80	410	7 274	7 727	8 179
Cash Operating Receipts by Source	49 433	4 449	12 147	1 952	36 704	10 297	1 951	60 365	12 145	1 951	907	9 640	201 941	215 575	222 560
Other Cash Receipts by Source															
Receipts from old outstanding debtors	80	80	80	80	80	80	50	50	50	50	50	50	780	500	500
Total Cash Receipts by Source	49 513	4 529	12 227	2 032	36 784	10 377	2 001	60 415	12 195	2 001	957	9 690	202 721	216 075	223 060
Cash Operating Payments by Type															
Employee related costs	8 184	8 069	8 152	8 449	7 976	8 829	8 686	7 968	8 026	8 409	8 632	8 214	99 594	108 026	114 964
Remuneration of Councillors	511	511	511	511	511	511	511	511	511	511	511	513	6 134	6 625	7 036
Collection costs	12	12	12	12	12	12	12	12	12	12	10	10	140	152	175
Contracted services	25	25	25	25	25	25	25	25	25	25	25	25	300	330	363
Repairs and maintenance	416	416	416	416	416	416	555	555	555	555	555	558	5 829	6 243	6 676
Interest - external borrowing			870						870				1 740	1 740	1 740
Redemption - external borrowing			980						980				1 960	1 960	1 960
Grants and subsidies paid	1 694	1 694	1 694	1 694	1 694	1 695	90	90	90	97	90	90	10 165	0	0
Advertisements	90	90	90	90	90	90	90	90	90	97	90	90	1 087	1 141	1 198
Audit fees	0	0	50	50	0	880	50	50	50				1 080	1 187	1 306
Bank charges	11	11	11	11	11	11	11	11	11	11	11	10	131	138	144
Committee costs			15			15			15			15	60	66	73
Community participation			103			103			103			103	412	452	498
Computer software	52	52	52	52	52	52	52	52	52	52	50	50	620	651	683
Conferences and seminars	116	116	116	116	116	116	116	116	116	116	116	118	1 394	1 463	1 536
Continued members: Medical	58	58	58	58	58	58	58	58	58	58	58	54	692	692	692
Deepening democracy									680				680	700	720
Directors remuneration			140			140			140			142	562	590	619
Election expenses													0	500	0
Entertainment costs	67	67	102	68	68	103	68	68	213	68	68	105	1 065	1 122	1 182
Fees and levies	1	1	1	1	588	1	1	50	1	1	1	4	651	685	719
Grants	12	12	12	12	12	12	12	12	18	12	12	12	150	150	150
Insurance	103	1 013	103	103	103	103	103	103	103	103	103	107	2 150	2 150	2 150
Lease vehicles and equipment	1 014	1 014	1 014	1 014	2 435	1 014	1 014	1 014	1 015	1 015	1 015	1 015	13 593	13 954	15 428
Marketing and tourism			555			555			555			556	2 221	2 450	2 503
Municipal levies and charges	254	254	254	254	254	254	254	254	254	255	255	255	3 051	3 336	3 651
Office operational costs	327	327	327	327	406	327	327	327	327	327	327	324	4 000	4 208	4 431
Other general costs	33	33	33	33	33	33	33	33	33	33	33	36	399	423	448
Professional fees	458	458	1 951	1 951	2 001	1 951	2 067	2 117	2 067	2 117	2 067	2 071	21 276	12 058	12 293
Projects and programmes	167	167	1 061	217	217	1 061	967	967	1 811	967	967	1 609	10 178	6 403	6 930
Security services	136	136	136	136	136	136	136	136	136	136	135	135	1 630	1 793	1 973
Subsidy payment to the WRDA	1 044			1 044			1 044			1 044			4 176	7 664	7 518
Telephone costs	256	256	256	256	256	256	256	256	256	256	256	254	3 070	3 315	3 514
Training	127	127	127	127	127	127	127	127	127	127	131	127	1 528	1 679	1 832
Training levies	67	67	67	67	67	67	67	67	67	67	67	63	800	1 062	1 128
Unforeseen expenses	71	71	71	71	71	71	71	70	70	70	70	70	847	1 040	1 265
Uniforms and protective clothing	0	0	0	1 527									1 527	1 679	1 847
Vehicles operating costs	141	141	141	141	141	141	141	141	141	141	141	143	1 694	1 812	1 939
Capital expenditure	367	4 318	7 757	9 153	7 878	1 257	3 906	2 340	363	83	83	366	37 871	19 036	17 271
Total Cash Payments by Type	15 814	19 516	27 263	27 986	25 754	20 422	20 760	17 530	19 801	16 668	15 789	17 154	244 457	218 675	228 555
NET INCREASE / (DECREASE) IN CASH	33 699	-14 987	-15 036	-25 954	11 030	-10 045	-18 759	42 885	-7 606	-14 667	-14 832	-7 464	-41 736	-2 600	-5 495

SUPPORTING TABLE 8 CAPITAL EXPENDITURE BY CATEGORY	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget	Budget	Budget
A	B	C	D	E	F	G	
INFRASTRUCTURE	4 217 884	22 478 430	32 826 040	11 890 020	29 521 020	13 675 000	13 500 000
Land and Buildings	4 217 884	4 000 000			0	0	0
Roads, pavements, bridges and stormwater	0	12 570 820	12 570 820	11 189 000	1 681 820	3 000 000	2 500 000
Water Reservoirs and reticulation	0	3 234 080	17 581 690	701 020	19 880 670	9 000 000	11 000 000
Electricity reticulation	0	2 400 000	2 400 000	0	3 000 000	0	0
Sewerage purification and reticulation	0	273 530	273 530	0	2 823 530	0	0
Other	0	0	0	0	2 135 000	1 675 000	0
COMMUNITY	2 298 983	4 086 570	7 126 040	3 039 470	2 886 570	0	0
Community halls	2 298 983	2 886 570	5 926 040	3 039 470	2 886 570	0	0
Recreation facilities	0	1 200 000	1 200 000	0	0	0	0
HERITAGE ASSETS	0	0	0	0	0	0	0
INVESTMENT PROPERTIES	0	0	0	0	0	0	0
OTHER ASSETS	1 159 201	2 166 450	4 349 700	2 277 700	5 432 400	5 361 250	3 771 160
Other motor vehicles					250 000	230 000	180 000
Plant & equipment	590 009	841 450	1 395 700	1 395 700	1 005 100	416 000	173 000
Office equipment	513 447	575 000	654 000	654 000	2 020 300	1 015 250	288 160
Security measures	55 745	750 000	2 250 000	178 000	2 072 000	0	0
Other land and buildings	0	0	50 000	50 000	85 000	3 700 000	3 130 000
SPECIALISED VEHICLES	0	0	0	0	31 000	0	0
Fire	0	0	0	0	31 000	0	0
TOTAL CAPITAL EXPENDITURE¹	7 676 068	28 731 450	44 301 780	17 207 190	37 870 990	19 036 250	17 271 160

SUPPORTING TABLE 9		Annual Target
ANNUAL MEASURABLE PERFORMANCE OBJECTIVES	Unit of Measurement	2009/10
Department - Municipal Managers Office Vote: Executive and Council Budget consultation meetings held Produce municipal booklet Performance agreements and contracts signed General ward meetings per ward etc	No. of meetings Booklet produced in Sept No. of contracts signed on time No. of meetings	
Department - Corporate Services Vote: Finance & Administration Employee reward system developed Job descriptions developed for all staff etc	Completed in November Completed in September	
Department - Planning and Development Vote: Planning & Development City plan reviewed and published Building inspections conducted etc	Completed in October No. of building inspections	
Department - Community Services Vote: Community & Social Services New libraries built etc	No. of new libraries built	
Department - Technical Services Vote: Electricity New Electricity connections Percentage of HH that meet agreed service levels Percentage of HH that meet agreed service standards Percentage of electricity losses Employment through job creation schemes Employment through job creation schemes	No. of new electricity connections HH achieving agreed levels / total HH achieving agreed stds / total KW billed / KW used by muni No. temporary jobs created No. permanent jobs created	
Vote: Water New Water connections Percentage of water losses Percentage of HH that meet agreed service levels Percentage of HH that meet agreed service standards	No. of new water connections KL Billed / KL used by muni HH achieving agreed levels / total HH achieving agreed stds / total	
Vote: Road Transport km of new road for prev unserviced areas etc	No. of kilometres	
Vote: Waster Management Percentage of HH with no rubbish disposal	No. of HH without / total HH	
Vote: Waste Water management Percentage of HH with no toilet provision	No. of HH without / total HH	
Department - Chief Finance Officer Vote: Finance & Administration Percentage of property valuations disputed Percentage of creditors payments on time etc	No. disputed / total No. No. Paid on Time / total No.	

Notes:

1. The format of Department / Vote is an example only. Municipalities may show GFS / Department.
2. The departments are examples only and municipalities should use their own departments or votes

SUPPORTING TABLE 10 INVESTMENT PARTICULARS BY TYPE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget R'000 E	Budget R'000 F	Budget R'000 G
Investment Type							
Securities - National Government							
Listed Corporate Bonds							
Deposits - Banks							
Deposits - Public Investment Commissioners							
Deposits - Corporation for Public Deposits							
Bankers Acceptance Certificates							
Negotiable Certificate of Deposit - Banks							
Guaranteed Endowment Policies (sinking funds)							
Repurchase Agreements - Banks							
Municipal Bonds							
TOTAL INVESTMENTS							

NOTE: NO LONG TERM INVESTMENTS. INVESTMENTS ARE DONE ON SHORT TERM AS THE NEED ARISES.

Column Definitions:

- A. The audited actual for 2004/05 as per the audited financial statements. If audit figures are not available for 2004/05, pre audit figures must be provided with a note stating these are pre audit.
- B. The original budget approved by council for the 2005/06 budget year.
- C. The budget for 2005/06 budget year as adjusted by council resolution in terms of section 28 of the MFMA.
- D. An estimate of final actual figures (pre audit) for the 2005/06 budget year at the point in time of preparing the budget for the 2006/07 budget year. This may differ from C.
- E. The amount to be appropriated for the 2006/07 budget year.
- F. The indicative projection for 2007/08
- G. The indicative projection for 2008/09

Notes:

- 1. The investment types listed are set out as per the municipal investment regulations posted on the NT web site (www.treasury.gov.za/mfma)
- 2. List additional types if the list above is incomplete. **Do not use "Other"**
- 3. Zeros are used where no amounts are applicable

<p style="text-align: center;">SUPPORTING TABLE 10a</p> <p style="text-align: center;">INVESTMENT PARTICULARS BY MATURITY</p>	<p style="text-align: center;">Period of Investment</p>	<p style="text-align: center;">Type of Investment</p>	<p style="text-align: center;">Expiry date of Investment</p>	<p style="text-align: center;">Monetary Value R'000</p>	<p style="text-align: center;">Interest to be Realised R'000</p>
<p><u>Name of Institution / Investment ID</u></p> <p>See NOTE: Supporting table 10</p>					

Notes:

List each investment by name of institution and investment identification number unique to that investment

SUPPORTING TABLE 11 NEW BORROWING	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
		Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10	Budget Year +1 2010/11
	Budget R'000 E					Budget R'000 F	Budget R'000 G
NO NEW BORROWINGS							
NEW BORROWING							

Column Definitions:

- A. The audited actual for 2004/05 as per the audited financial statements. If audit figures are not available for 2004/05, pre audit figures must be provided with a note stating these are pre audit.
- B. The original budget approved by council for the 2005/06 budget year.
- C. The budget for 2005/06 budget year as adjusted by council resolution in terms of section 28 of the MFMA.
- D. An estimate of final actual figures (pre audit) for the 2005/06 budget year at the point in time of preparing the budget for the 2006/07 budget year. This may differ from C.
- E. The amount to be appropriated for the 2006/07 budget year.
- F. The indicative projection for 2007/08
- G. The indicative projection for 2008/09

Notes:

Use separate line for each new borrowing